



BASINGSTOKE AND DEANE BOROUGH COUNCIL

DRAFT COUNCIL PLAN 2006-2009

FOR CONSULTATION

OCTOBER - DECEMBER 2005

Web site access and 'hyper links'

Copies of this draft Council Plan and the accompanying budget Information are available on the Council web site www.basingstoke.gov.uk . This document also contains 'hyper links' to related documents and background papers. These are shown in the text coloured blue and underlined ([.....Link](#)). These 'on line' links will work for users with access to the internet and internal Council users. Hard copies of the linked documents are available to readers without access to these facilities by contacting the Council – details are on page (18)

Draft Council Plan Document – for Consultation

1. **Why are we updating our Council Plan?**

- 1.1 The Council is required to produce an annual statement of its priorities and how resources will be used. Since 2003/04 the Council has produced a 3 Year Plan which takes a medium term view in the planning and delivery of services. We review this plan annually and we are now consulting on the 2006-2009 document. This will build on previous work and show how the Council supports delivery of the Community Strategy – *Pride in Our Place*. This document provides an outline of our proposals for the next 3 years and how we intend to fund them. Full details of the accompanying budget are available at ([Budget link](#)) or www.basingstoke.gov.uk - We welcome your comments on our ideas.

2. **So what are we trying to achieve?**

2.1 **OUR VISION**

Basingstoke & Deane *moving forward*

“A prosperous, healthy, safe and exciting future for the whole community – that’s what Basingstoke & Deane Borough Council is working towards.”

A place to be proud of, a community with heart, spirit and success, where we have a bold vision for the future of our Borough. A Borough in which all residents can fulfil their ambitions, live life fully and enjoy equal opportunities to succeed. These are not just words; they are our driving focus for action.

This Council Plan builds on the success of our Three Year Plan adopted two and half years ago, which has not only given certainty and stability in the direction of travel of our policies, and all our Council Services; but also to our partners in the public and private sector. Together we are working to tackle the issues that our community face head on.

Basingstoke and Deane is one of the safest Borough’s in the South East. We have one of the strongest economies, with 98.8% employment. We have nationally recognised culture and arts venues, with sporting facilities that rival those of any big city. Basingstoke is regenerating with schemes that provide new homes and communities alongside new schools like John Hunt of Everest; and a new Town Centre that has put Basingstoke on the map as a regional centre of excellence.

Our vision is of a Borough that moves forward confidently in the new Century. That leads in providing the best services and the best value, but more than that we see our Borough growing to provide for the needs of all residents. This means we must face up to the issues we see around us honestly and continue to improve.

The right to a decent home, the right to enjoy the beauty of our rural countryside, the right to live safely in your home and neighbourhood, the right to a quality of life that fulfils your ambitions. Basingstoke & Deane must be a place where everyone has equal access to the best standard of life and future. Where both the natural and built environment are protected and enhanced and the principle of sustainability is at the heart of all we do.

We want a vibrant town centre which invigorates civic pride, open to all, and safe and full of life. A strong business community on which the prosperity we all enjoy rests needs to

feel that we are moving forward as a place that is positive and willing to grow, our desire to regenerate Basing View gives a strong commitment to the future of Basingstoke & Deane's prosperity.

We want communities throughout the Borough to see regeneration not just as building homes, but delivering communities where there are good local facilities, strong community centres, and where young and old are supported. Whether its developing opportunities in learning and skills, or sports, or providing play areas, health education, or community run activities that allow local people to engage and develop their own neighbourhoods, we are focused on empowering people.

We want to see our villages protected, and support our smaller towns with their own individual needs. We want to see our beautiful rural heritage protected for future generations. Our rural communities are so important to the Borough as a whole.

We want to see the success of Basingstoke & Deane shared by all residents. That is our vision. These pages give you more of the detail of how we aim to achieve that vision working with you.

2.2 In striving for this Vision we will aim to:-

- **Deliver value for money** – looking for improved efficiency and better ways of working
- **Focus on key front line services** – concentrating on doing what makes the most difference to people of the Borough
- **Provide great Customer Services** – setting high standards of quality and customer satisfaction
- **Involve the people of the Borough** – listening to your views and including communities in decision making

2.3 We will work to the following values that guide our activities:-

Ensuring Equality and Valuing Diversity where all sections of the community have access to and engagement with services aimed at the community. We will treat people fairly and tackle all types of discrimination. Local communities will play an active role in planning for the future and shaping local life.

Partnerships are fundamental to making sure services are able to meet the needs of local people. We will work directly with the community, partner organisations and the Basingstoke Local Strategic Partnership (LSP) to deliver real improvements for our communities.

Innovation is fundamental to our approach to planning and investing in services and communities. Effective and efficient services are achieved through good policy planning, financial planning and overall performance management.

Delivering community wellbeing means that we will consider the economic, social and environmental issues now and for the future in planning and providing services.

2.4 The Vision, aims and values help guide the way we will tackle the challenges we face over the next few years.

3.

What are the key issues for our Borough?

3.1

By ensuring we stay in touch with our communities and understand the important issues for local people we are able to plan services to best effect. The key issues for the Borough continue to be:-

- **Growth** - We know that by 2016 the population is predicted to grow to 171,000 and that there will be a greater % increase in older people¹. At current requirements we can expect to see approximately 14,000 additional homes built by 2016. House prices in our Borough remain high at 25% more than the national average – we need more houses at the right price, type and size – especially to house our young people and key workers such as nurses and teachers. The recent changes to Government funding for social housing have required innovative policies and partnership approaches to achieve our affordable housing targets.
- **Affordability** - Affordability remains an issue in the area particularly for access to housing but also to services and facilities. It is important that we continue to find ways to provide housing, services and opportunities that are accessible to all. Transport, leisure and learning are all examples where innovative solutions, often in partnership with other providers, can provide real access benefits for local communities.
- **Economic Impact in the South East** - The South East remains a key driver of the UK's economy and Basingstoke continues to be a main player. However, the national and international aspect of many of our businesses and our focus on technologies brings some risk. There is a need to stay ahead of the competition and ensure businesses have access to “best in class” facilities with adequate employment land, access to skills and a good transport infrastructure. The importance of the image of Basingstoke to specific organisations and the Business Sector in general can have significant impact on future investment.
- **Skills and Learning** - Recruitment and retention of staff is still an issue for many employers. We know that approximately 21% of our working age population has comparably poor literacy or numeracy skills which can limit personal development and access to employment. Levels of uptake of post 16 learning in some parts of the Borough are relatively low, as are levels of academic achievement. Many of our local businesses confirm a significant skills shortage in the Borough. We need to respond to this challenge on a partnership basis and through joined up activity such as the Neighbourhood Renewal Strategy
- **Quality of Life** - Recent national studies of 376 local authorities ranked Basingstoke and Deane in the top 25% in terms of quality of life. Local customer research shows the continuing expectation of a decent quality of life including clean safe streets and access to quality facilities. Local communities are also seeking more involvement in planning local services and facilities
- **Local Deprivation** –The English Indices of Deprivation published by ODPM in 2004 shows that the borough has improved its overall position since 2001 moving up the rankings from 298 (in the top 16%) to 313 (in the top13%). However, the Borough still has individual ward areas that have relatively high levels of deprivation in terms of income, child poverty, education, employment, access to transport, health and housing

¹ All data in this section referenced from *A Profile of the Borough – Basingstoke and Deane 2005*. at www.basingstoke.gov.uk

- 3.2 The existing 2004-2007 Council Plan already includes a range of initiatives that have been tackling these issues. Significant progress has already been achieved.

4.

What have we achieved to date?

- **Raising aspirations** – Our commitment to learning and skills has delivered significant improvements in breaking down barriers to learning and creating better employment opportunities. Support for quality childcare has allowed people to study or work, and neighbourhood level community development programmes continue to help build strong vibrant communities. The successful launch of the Youth Strategy has helped establish a range of youth based activities for the area.
- **Pride in our communities** – Clean safe streets is a key priority for the Council and linking our regeneration programmes and frontline services of Streetcare and Community Safety has achieved major improvements for local people. Community Wardens have proved a great success and are highly valued by local communities. The extended CCTV system in the town centre has helped make the area an even better place to visit. The quality of our open spaces and street maintenance is of the highest level with 74% customer satisfaction. Environmental renewal in our most disadvantaged wards continues to take place and is also gaining high satisfaction levels with residents.
- **Creating homes and communities** - By working with our housing association partners we continue to provide affordable houses for local people with 350 due to be completed in 2005/06. We also worked with partners to identify and enable major regeneration projects often using council owned land, which can provide a diverse and sustainable mix of uses, including affordable housing. The Council received Beacon Status for affordable housing in recognition of all this work and we continue to seek ways to help people find the housing option that suits them best. Activities within the Older Persons Strategy have established a thriving network of groups and activities. Our new approach to funding the Voluntary and Community Sector will help ensure funding and support is directed to priority areas and issues.
- **Quality of life and enjoyment** – We have some of the best leisure facilities in the region and we continue to invest in local community facilities with the new Bishops Green Community Centre opening this year, support for improved community facilities in Bramley and the new Basingstoke Gym Club facility. The existing focus on cleaner, safer and greener environments has also added significantly to the overall quality of life. Encouraging people of all ages to take part in leisure activities remains a priority, from local activities through to finding ways to support the London Olympics in 2012.
- **Transport and access** – We are not the transport authority but we aim to keep Basingstoke on the move. The Shuttle Bus now carries around 260,000 passengers per year and we continue to work with our partners to consider other transport improvements. We are currently investigating how we can make improvements to residential parking and are developing a comprehensive parking strategy.
- **Planning for the future** – We have worked hard to involve local communities in planning for the future and in having a say in creating the Local Plan which will guide our planning decisions up to the year 2016. We have also worked with a range of interested groups and our partners via the LSP, to consider implications for our communities under the South East Plan process.

- **Delivering efficiencies** – Our previous budget strategies have set challenging efficiency targets for the Council and the objective of moving resources to meet priority needs. These targets have all been met with savings of £500,000 and a 2.5% vacancy factor. Service reviews throughout the year have enabled us to direct resources to priority areas and deliver all our services within a balanced budget.

4.1 These achievements have laid the foundations for future planning and service activities that now inform the 2006-2009 Council Plan and delivery of priority issues for the future.

5. **What are the priorities for the future?**

5.1 The information we have obtained from our customer surveys, service level research, direct contact from the public and discussions with partner organisations has confirmed that our existing priorities have delivered important benefits. On this basis we do not propose making any changes to the four priorities and they remain:-

1. **To maximise our resources and secure opportunities to support services and key areas of community need within a confirmed sustainable financial framework delivering value for money**
2. **To provide people with affordable decent homes within planned sustainable communities.**
3. **To achieve a safe clean and attractive built environment and attractive and diverse natural environment for residents, businesses and visitors.**
4. **To improve opportunities in learning and training to support individual development, community organisations and local businesses.**

5.2 Our proposals for the next three years will continue to meet these priorities. To build on the Council's previous investment and successes we intend to focus our actions over the next three years on key areas within these priorities:-

- **Improving frontline and core services²**
- **Regenerating areas of the Borough to make them better places to live**
- **Developing vibrant and lively neighbourhoods where people can get involved with their communities**
- **Creating housing to meet local needs**
- **Improving access to local leisure and community facilities**
- **Improving the image of the Borough as a place to live, work and visit**
- **Supporting activities that make our streets safer and communities feel more secure**
- **Helping to develop local skills**

² Front line services refer to the external public facing services – Core services refers to support and statutory services

- **Encouraging economic growth**
- **Promoting recycling, environmental stewardship and other related initiatives**
- **Looking for more efficient ways to deliver services**
- **Investigating options for funding Council services**

5.3 This focussed activity means that much of the work and services already identified in the 2004 - 2007 Council Plan continues to be important and is outlined further in section (7) of this updated document. We are also planning to provide new services.

6. **What new services or activities are being proposed?**

6.1 We intend to focus new investment on priority areas that can deliver real improvements for local communities. Investment identified in the 2004 – 2007 Council Plan included the introduction of Community Wardens and improvements to Streetcare to improve the local environment. We now want to build on the successes of this early work with further investment including:

Green Garden Waste Collection

Background

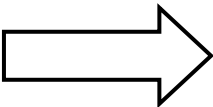
- The Council is falling below the statutory recycling target of 30%.
- The rate achieved in 2005 is 16.5%. The separate collection of garden waste would have a beneficial impact on this figure.

Evidence

- Estimated potential green waste to be recycled is 2,300 tonnes
- Potential increase in overall recycling rate of 3%

Proposal

Introduce a green garden waste collection service in March 2006. To be fully funded from user charges of £28 per annum



Rural Recycling

Background

- 12,000 rural properties currently have “piggy back” bins and sacks for recycling.
- This reduces our prospects of achieving a recycling rate that meets our statutory target.

Evidence

- Current rural recycling rate is only 12%.
- Evidence suggests a national expected rate of 30%.
- Predicted increase in overall Borough recycling rate if scheme implemented is 4%.

Proposal

- To implement wheeled bins to all rural areas by October 2006.

	Revenue	Capital
2006/07	£100k	£220k
2007/08	£200k	£15k
2008/09	£200k	£15k

Expansion of the Community Warden Scheme

Background

- Community Wardens were introduced into five areas in 2003/04.
- Projects include joint work with local organisations, the Police and other agencies to improve quality of life and reduce anti-social behaviour.

Evidence

- Those wards with wardens contributed more to overall crime reduction than those wards without wardens.
- Home office data and costing models indicates that beat areas with wardens contributed to an 18% decrease in burglaries locally, equating to a saving of £349k.
- Customer satisfaction surveys show that 83% of respondents think that wardens reduce crime and anti-social behaviour in their areas.

Proposal

- Expand the Community Warden Service into new areas in April 2006.
- Implement Stage 2 of the expansion into urban and rural areas in April 2007.
- 2006/07 £175k (Stage 1)
- 2007/08 £175k (Stage 2)

6.2 Continuation of Existing One off Schemes

We will also be providing new revenue funding to continue important work in areas currently supported on a one off or short term basis.

These include:

	2007/08	2008/09
Furniture store grant (recycling initiative)	£33k	£33k
Essential tree maintenance work	£120k	£120k
Domestic violence support scheme	£20k	£20k
Black and minority ethnic programme/projects	£8k	£8k

The Council will also be funding, through efficiency savings, costs of implementing a market review of staff salaries - £390k in 2006/07, £545k in 2007/08 and £770k in 2008/09

We are also planning for additional resourcing of £75k from 2008/09 for parish related issues following the outcome of the Parish Funding Review

6.3 Emerging activities

Our commitment to the **creative use of the Council's Property Portfolio** has generated significant proposals for the redevelopment of Basing View. These are being progressed in partnership with a private developer. Other partnership opportunities are coming to fruition with the proposals to regenerate The Malls in Basingstoke town centre.

Work with the LSP to adopt a **Neighbourhood Renewal Strategy** to help ensure that by 2020 no one is disadvantaged by where they live in the Borough, also shows how regeneration and wider community needs can be considered together for the greatest benefit to local people. The implementation of the strategy will commence in 2006/07 and will be delivered on a partnership basis.

We will also be developing a clearer role, in partnership with others, over how we promote the **image of the Borough** to support community well-being and inward investment. The development of the LSP Pride in our Place initiative and support to the Community Strategy will remain a high priority for the Council.

The existing Council **Older Persons, Young Persons and Rural Strategies** together with wider **diversity and equality** issues will be integrated across all council services to ensure they help meet wider community needs. All services will be expected to ensure the needs of these key groups are taken into account in planning, delivering and monitoring services.

We will achieve the Council Plan activities and initiatives by the continued good use of our existing and planned resources. We will also seek to attract a greater level of **partnership funding** and also **funds from new external sources** to support the work of the Council in meeting community needs.

In addition to these new areas of work we will be continuing the important work started in the 2004 – 2007 Council Plan document.

7.

What activities are continuing into the 2006-2009 Plan?

7.1 **Core services**

Delivery of the four priority themes can only be achieved by providing excellent frontline services underpinned by equally excellent core services³. These two aspects of the Council's work operate jointly to deliver high quality services to the local community. The core services have also been essential in identifying and implementing a range of efficiency savings and improved customer care across the whole Council. This has helped achieve the clear focus on priorities that is now so important.

We will continue to work in the future to ensure all our services are focussed on working towards the delivery of corporate priorities and that the role of all our staff is clearly identified in our approach and success in meeting community needs.

Both our frontline services and core services will continue to deliver a range of on-going initiatives from the 2004-2007 Council Plan. These are listed below.

7.2 **Priority 1 – Maximising resources.....**

Over the next three years we will:-

Continue to:-

- Invest in the Council's Information, communication and technology infrastructure to maximise service efficiency
- Fully implement the Customer Contact Centre across all Council services
- Develop improvements in how services are planned, funded, delivered and monitored
- Encourage inward investment by innovative use of the Council's property portfolio
- Optimise use of the Council's property portfolio to support delivery of Council priorities

Implement :-

- e-procurement as part of the Procurement Strategy
- Initiatives to raise the image of the Borough promoting its local and regional importance in terms of business and cultural provision and the environmental quality.
- Activity to ensure all our partnership arrangements are effective and directed at meeting identified community need and priority issues

³ Core services refers to support and statutory services - Front line services refer to the external public facing services

Develop:-

- Effective partnerships with our LSP partners to deliver agreed priority schemes to support delivery of the Community Strategy - *Pride in our Place*
- New opportunities to maintain 100% electronic access to Council services
- Shared services and systems with partners to better meet customer needs and achieve efficiencies
- Options for regional opportunities for 'smart cards' and payment authentication
- Partnership opportunities to support improved local services through both Local Area Agreements (LAAs) and the second round of Local Public Service Agreements (LPSA2)
- A programme of service reviews to ensure value for money

7.3 Priority 2 – Providing affordable homes in sustainable communities.....

Over the next three years we will:-

Continue to:-

- Deliver the area action plans for the Central Area and North of Basingstoke on a partnership basis
- Support the Social Housing Programme through creative use of Council land, policies and financial resources
- Invest in the maintenance of the leisure and recreation infrastructure to ensure high standards of service and user experience
- Support the LSP with the delivery of the Older Persons Strategy and the Youth Strategy by ensuring strategy objectives are fully integrated into the planning and delivery of all Council services

Implement :-

- The agreed regeneration and environmental renewal schemes in the priority areas identified in the Neighbourhood Renewal Strategy on a partnership basis and elsewhere as agreed.
- The objectives of the Housing Strategy and the Homelessness Strategy
- The 'Choice based' method of allocating social housing properties
- Initiatives to promote opportunities, facilities and increased participation in active leisure to promote healthy communities
- Promotion of community involvement in activities to support cohesive strong communities and neighbourhoods
- Work in partnership to deliver agreed new leisure facilities in Whitchurch, Basingstoke and Tadley
- Work in partnership to implement the Oakridge Older Persons Project Action Plan

- Action to direct resources to support the Voluntary and Community Sector and the Leisure Sector in the delivery of activities and services that contribute to Council priorities
- Work with partners to target health inequalities as part of the Neighbourhood Renewal Strategy
- Work with partners to improve conditions that influence health and social care in the Borough

Develop:-

- Locally based sustainable community transport schemes
- A Parking Strategy for the Borough, including a pilot programme of improvements to residential parking and general parking facilities

7.4 **Priority 3 – Safe clean streets and a diverse natural environment.....**

Over the next three years we will:-

Continue to:-

- Support the Inter Agency Problem Solving Group in tackling anti social behaviour
- Develop activities and services through the Community Warden Scheme
- Support initiatives to minimise levels of underage drinking and smoking
- Prepare local action plans, development frameworks and other relevant plans for spatial planning purposes
- Manage environmental monitoring services for water quality and food hygiene
- Manage the Liquor licensing and Development Control processes
- Support activities for the development of Village Design Statements, Village plans and Market Town Reviews and ensure they link into the community planning process
- Implement local environmental speed reducing and other highway safety projects in support of “Streets for people – Roads for cars” initiative.
- Work with partners to facilitate and implement footway, street lighting and access improvements.
- Support the preservation and enhancement of the historic built environment including conservation areas and listed buildings
- Make residential areas safer and more pleasant by implementing traffic management schemes throughout the Borough

Implement :-

- The agreed activities in the Community Safety Strategy through the Crime and Disorder Reduction Partnership and through links to the LSP
- The Town Centre Night Time Economy Action Plan in partnership to ensure the economic, community safety and quality of life objectives are realised to best effect
- Action to support leisure based youth diversion projects to offer alternatives to antisocial behaviour
- A management approach for the use of open spaces to balance the needs of local communities and minimise the problems of conflicting uses
- Activities to encourage volunteers to be involved in managing their local environment.
- Promotion for recycling and introduce initiatives to increase recycling rates
- The Local Development Framework as part of the Local planning process and to deliver sustainable communities
- Action to ensure that the Rural Strategy objectives are fully integrated into the planning and delivery of all Council services
- Strategies to protect and enhance the landscape, biodiversity and trees of the Borough.
- A review of Street Care services to ensure effective and efficient cleansing and open space maintenance

Develop:-

- Support initiatives to reduce domestic violence

7.5 Priority 4 – Learning and skills.....

Over the next three years we will:-

Continue to:-

- Develop the Employment Initiative
- Support the Town Centre Management Company to promote the town centre
- Encourage innovation and creativity in business through input and support to the 3eN investment project
- Support the Basingstoke Learning Consortium, the Basingstoke LSP and the Neighbourhood Renewal Strategy in delivering learning opportunities across the Borough
- Support the Specialist School/Colleges programme
- Promote opportunities for community learning through links with schools, colleges and community venues
- Support the *Connexions* service for young people

- Support citizenship activities and programmes to help ensure young people can play an active role in local life

Implement :-

- The Learning and Skills Strategy Action Plan in partnership
- Work with local businesses and the Borough Business Partnership to promote the area as a centre for excellence for business and to attract inward investment
- Activities to support the LAA and LPSA2 targets for raising education attainment and skill levels
- Work in partnership to provide the *Discovery Centre* in the Town Centre Library to support access to a range of learning opportunities
- The Early Years Development Strategy action plan to support provision for young people and opportunities for carers to train or return to work

Develop:-

- Work with University Winchester to deliver improved higher education opportunities in the area

7.6 **Summary - continuing and new services**

With these plans and proposal for new activities outlined in section (6) we are continuing to invest in housing services, neighbourhood renewal, learning and skills and crime reduction activities while also maintaining the standard and quality of our buildings and environment benefiting both local communities and businesses in the Borough. We are continuing the search for even greater efficiencies and creative use of our resources together with the highest level of customer care. We will also be developing our partnership arrangements and strategies to attract external funding to ensure maximum benefit is secured for the local community.



8.

How are we funding these activities?

8.1 The Council has developed a budget strategy that creates a robust financial framework to secure a balanced budget in the medium term and sets a financial strategy to help ensure a sustainable long term budget that will support delivery of the Council's priorities.⁴ The strategy includes:

- A 2.5% or inflationary increase in Council tax per year (which ever is the higher)
- A 2.5% or inflationary increase in fees and charges income per year (which ever is the higher) and a future policy review of fees & charges.
- The identification of significant efficiency and portfolio service savings⁵ and income proposals and the implementation of a programme of future service reviews.
- A planned reduction in the revenue contribution to capital reserves over the medium term
- Generating £22.5m of new capital receipts for investment from the creative use of the Council's land and property assets

8.2 The priority for the capital programme is to ensure that the Council's land, building and equipment assets and infrastructure is maintained to a good standard and is fit for purpose, together with investment in priority schemes. The following new capital allocations are proposed;

- Asset and infrastructure (buildings) £170,000
- ICT rolling programme £550,000
- Vehicle replacement programme £100,000
- Investment in regeneration and continued rolling programmes totalling £1.5m
- Purchase of green bins for the rural areas £250,000
- Open space site protection measures £30,000

8.4 We continue to manage the risks associated with the financial strategy through the adoption of prudent financial policies and the maintenance of appropriate risk reserves.



⁴ Full details of the Medium Term Financial Strategy are contained in a separate document available on request. It is also available on the Council's Web site - www.basingstoke.gov.uk or ([Budget link](#))

⁵ Details of proposed savings at ([Savings link](#))

9. ***How will we measure the success of these proposals?***

- 9.1 We will agree annual targets and appropriate performance measures for each key area of the Plan and where appropriate for specific activities within the plan. These will be confirmed in the final draft Council Plan due to be considered in January 2006.



10. ***How can you influence these proposals?***

- 10.1 We are consulting you at the draft stage of the Plan before confirming the final version early next year.

You can reply to this consultation using:

- The reply form attached to this document.
- The web based questionnaire on www.basingstoke.gov.uk
- Direct email to the contacts listed in section (12)

11.

What happens next?

- 11.1 We will need to have received your views by Friday 16 December to ensure they can be used in the final drafting process.
- 11.2 The final version of the Plan will be presented to Cabinet on 31 January 2006 and to Council on 16 February 2006.

12.

Who do I contact?

- Councillor Paul Harvey, Leader
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13.

Comments form

Question 1
Proposals

Question 2
Funding

Question 3
Targets

Other Comments

Name:

Contact Details:

Organization:
