

***Basingstoke and Deane
Borough Council***

**Approved Revenue Budget
For 2017/18**

February 2017

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REVENUE BUDGET 2017/18

Revenue Budget Summary

The revenue budget for 2017/18 has been developed within the framework of the council's budget strategy agreed by Cabinet in October 2016. The assumptions made in the medium term financial forecast have been used in the detailed budget preparation.

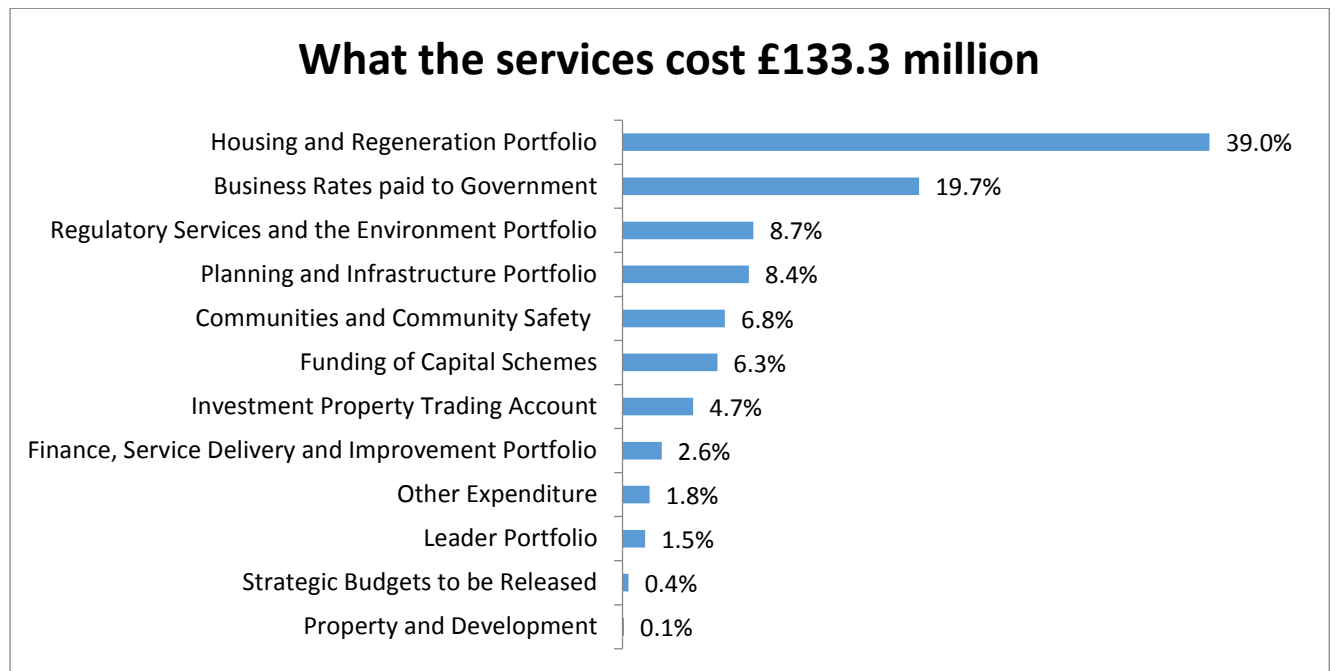
The budget for 2017/18 was approved by the council on 23/02/2017.

The main headlines of the revenue budget for 2017/18 are:

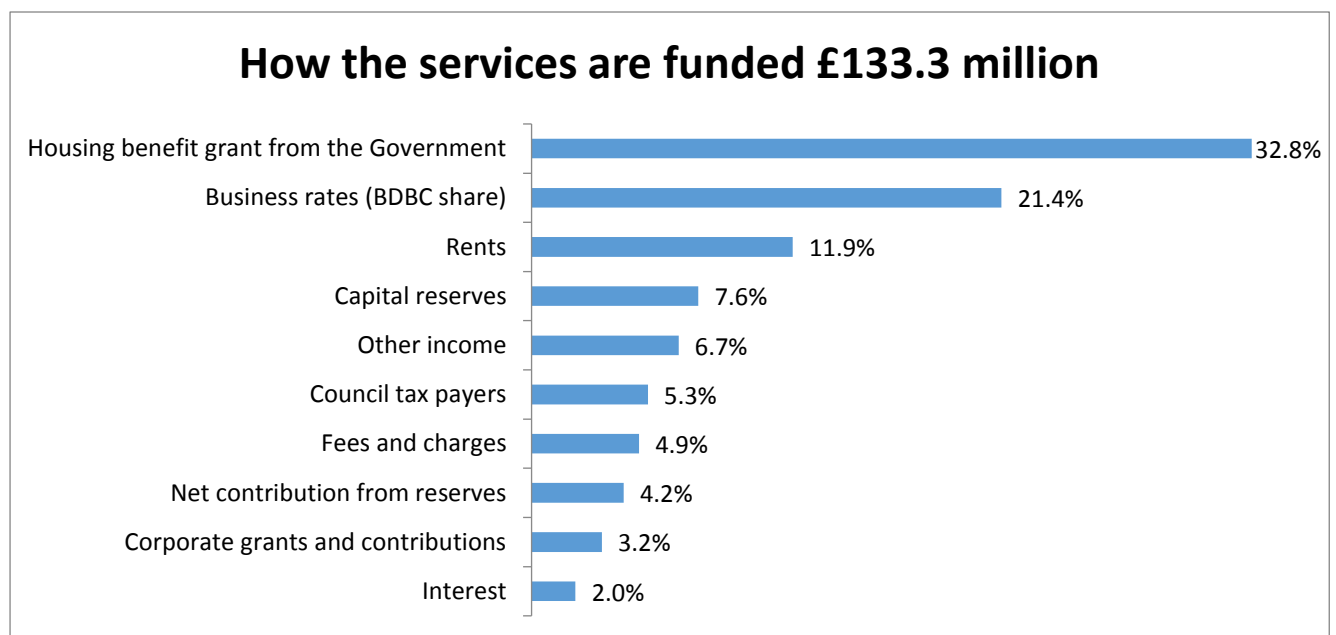
- The net revenue budget to be met by council tax payers for 2017/18 is £7.061 million, a £0.382 million increase on the 2016/17 original budget.
- The Band D Council Tax requirement for the Borough is £111.42 representing a 4.70% (£5.00) increase to the 2016/17 level.
- Efficiency savings and budget reductions totalling £0.817 million for 2017/18.
- There is an increase in the estimated amount of retained business rate income after reserve movements of £0.057 million from the 2016/17 level.
- New homes bonus grant totalling £2.850 million for 2017/18, a reduction of 46% on the 2016/17 grant. This grant will be allocated as follows; £1.617 million to support the revenue budget and £1.233 million allocated to the Strategic Capital Reserve.
- Includes the allocation of £1.133 million of time limited allocations and ongoing allocations of £0.226 million in support of key council plan priorities.
- The 2017/18 local government finance settlement is £0.731 million, a £0.693 million (49%) reduction on the 2016/17 grant (excluding new homes bonus grant).
- Budget risks have been identified and the level of risk reserves has been reviewed.
- After financing the capital programme there is a £5.544 million reduction in revenue reserves planned in 2017/18.

Revenue Expenditure and Income Summary

The following charts summarise the main areas of expenditure by and sources of income for the council.



Note: Includes notional capital charges of £7.7 million and notional pension costs of £2.4 million which are reversed out by contributions from reserves and do not impact on the council tax requirement. The Housing and Regeneration Portfolio includes £43.5 million of housing benefits which is reimbursed by the Government.



RESTATED BUDGET 2016/17 £'000	GENERAL FUND REVENUE BUDGET SUMMARY	BUDGET 2017/18 £'000	BUDGET 2017/18 £'000
	<u>Net Cost of Services by Portfolio</u>		
2,086	Leader	2,030	
7,558	Housing and Regeneration	7,339	
5,106	Communities and Community Safety	5,023	
3,116	Finance, Service Delivery and Improvement	3,140	
8,044	Planning and Infrastructure	8,547	
18	Property and Development	(54)	
10,112	Regulatory Services and the Environment	10,011	
			36,036
	Strategic budgets to be released		
255	- Town Centre Programme	70	
500	- Transport Strategy	250	
485	- Other Strategic Projects	250	
			570
37,280	Net Cost of Services		36,606
	<u>Corporate Income and Expenditure</u>		
(3,200)	Interest / Investment Income		(2,750)
(12,783)	Investment Property Trading Account		(12,277)
2,360	Pension Fund Interest Cost and Return on Assets		2,350
	Revenue Grants and Contributions		
	Business Rates		
(30,680)	- Business Rates from Collection Fund	(28,065)	
27,166	- Tariff Payment to Government	25,465	
490	- Levy Payment to Government	8	
(433)	- Business Rate Relief Compensation Grant	(497)	(3,089)
1,401	Collection Fund Deficit Adjustment (Business Rates)		821
(200)	Collection Fund Surplus (Council Tax)		(100)
(490)	Housing Benefit Administration Grant		(451)
(131)	Local Council Tax Support Administration Grant		(144)
(5,283)	New Homes Bonus Grant		(2,850)
(1,424)	Revenue Support Grant		(731)
(32)	Transitional Grant		(32)
	Capital Grants and Contributions		
(566)	Disabled Facilities Grant		(566)
13,475	Net Deficit on Provision of Services c/f		16,787

RESTATED BUDGET 2016/17 £'000	GENERAL FUND REVENUE BUDGET SUMMARY	BUDGET 2017/18 £'000	BUDGET 2017/18 £'000
13,475	Net Deficit on Provision of Services b/f		16,787
	<u>Contribution To/(From) Reserve Accounts</u>		
	Reserves Supporting Capital Programme		
(50)	Green Investment Reserve	0	
1,039	Local Infrastructure Fund Reserve	(35)	
0	Revenue Reserve for Capital Purposes - General	(2,000)	
0	Revenue Reserve for Capital Purposes - AMP Works	2,000	
1,656	Strategic Capital Reserve	576	541
	Risk Reserves		
(737)	Business Rates Risk Reserve	(582)	
0	Interest Risk Reserve	150	
124	Rent Risk Reserve	(150)	
2,115	Stability and Resilience Reserve	0	(582)
	Earmarked Reserves		
(94)	Carry Forward Reserve	(581)	
(1,465)	Economic Development and Council Priorities Reserve	(324)	
150	Efficiency, Transformation and Digital Reserve	(26)	
0	Invest to Grow Reserve	(212)	
(150)	Invest to Save Reserve	0	
(643)	Manydown Reserve	0	
(100)	Trees Maintenance Reserve	(100)	(1,243)
	Invested Reserves		
100	Commutated Sums Reserve	0	0
	Funding Capital Expenditure from Reserves		
(1,800)	Local Infrastructure Fund Reserve	(1,538)	
(2,591)	Revenue Reserve for Capital Purposes - General	(660)	
0	Revenue Reserve for Capital Purposes - AMP Works	(612)	
(300)	Strategic Capital Reserve	(1,450)	(4,260)
	Statutory Adjustment Accounts/Reserves		
(7,731)	Capital Adjustment Account (Removal of Notional Capital Charges included in Services)	(7,809)	
6,041	Capital Adjustment Account (Capital Expenditure charged to the General Fund).	5,977	
(2,360)	Pension Fund Reserve (Removal of Notional Pension Costs included in Services)	(2,350)	(4,182)
6,679	Net Expenditure to be met by Council Tax Payers		7,061
62,760.2	Council Tax Base (Band D equivalent properties)		63,376.9
£106.42	Band D Council Tax		£111.42

**2017/18 BUDGET
SUBJECTIVE SUMMARY BY PORTFOLIO**

	Leader	Housing and Regeneration	Communities and Community Safety	Finance, Service Delivery and Improvement	Planning and Infrastructure	Property and Development	Regulatory Services and the Environment	Strategic Budgets to be Released	Business Unit Accounts	Other Holding Accounts	Investment Property Trading Account	Corporate Income and Expenditure	Reserves	General Fund Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employees		12.0		1,673.4			613.7		22,760.1					25,059.2
Premises		57.5	1,030.6		936.1	18.0	57.8		46.0	1,064.1	2,750.1			5,960.2
Transport	3.7	2.0					29.8		185.7	591.8				813.0
Supplies and Services	232.2	3,081.0	1,935.2	336.6	736.4	0.3	1,230.5	570.0	2,688.2	1,200.8	909.2			12,920.4
Third Party Payments		5.3	1,000.1		547.3		3,626.5		15.0					5,194.2
Transfer Payments		43,463.9												43,463.9
Support Services	1,639.3	3,304.7	2,243.3	1,506.8	7,122.4	79.0	5,996.9		(23,555.7)	(3,455.4)	2,587.1			(2,531.6)
Capital Charges	155.0	2,118.3	2,888.5		1,819.3		68.4		15.1	744.8				7,809.4
Business Rates												26,294.3		26,294.3
Capital paid for from revenue													5,978.1	5,978.1
Pension Fund Costs												2,350.0		2,350.0
Total Expenditure	2,030.2	52,044.7	9,097.7	3,516.8	11,161.5	97.3	11,623.6	570.0	2,154.4	146.1	6,246.4	28,644.3	5,978.1	133,311.1
Housing Benefit Grant		(43,703.1)												(43,703.1)
Business Rate Income												(28,562.4)		(28,562.4)
Rents		(40.0)	(7.6)							(53.2)	(15,706.8)			(15,807.6)
Corporate Grants and Contributions												(4,207.8)		(4,207.8)
Fees and Charges		(43.0)	(3,024.1)		(2,161.1)	(122.7)	(989.4)				(165.9)			(6,506.2)
Other Service Income		(169.2)	(1,002.0)	(172.1)	(340.5)	(28.0)	(96.4)		(2,154.4)	(92.9)	(2,651.0)			(6,706.5)
Net Interest												(2,750.0)		(2,750.0)
Other Grants & Contributions		(750.0)	(41.1)	(204.7)	(113.2)		(527.0)					(666.0)		(2,302.0)
From Capital Reserves													(7,809.4)	(7,809.4)
From Pension Reserve													(2,350.0)	(2,350.0)
Net contribution from reserves													(5,544.6)	(5,544.6)
Total Income	0.0	(44,705.3)	(4,074.8)	(376.8)	(2,614.8)	(150.7)	(1,612.8)	0.0	(2,154.4)	(146.1)	(18,523.7)	(36,186.2)	(15,704.0)	(126,249.6)
Net Expenditure	2,030.2	7,339.4	5,022.9	3,140.0	8,546.7	(53.4)	10,010.8	570.0	0.0	(0.0)	(12,277.3)	(7,541.9)	(9,725.9)	7,061.5

Note: The Total Support Services for the General Fund is (£2,531,600). This is because some support costs are charged to agency accounts, which are not part of the General Fund.

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LEADER

PORTFOLIO SUMMARY BY SERVICE AREA

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
1,108.5	CORPORATE MANAGEMENT	1,055.5
746.8	ECONOMIC DEVELOPMENT	758.2
87.0	EMERGENCY PLANNING	82.2
110.9	STRATEGIC PARTNERSHIPS	104.7
33.2	TOURISM	29.6
2,086.4	TOTAL LEADER	2,030.2

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
3.7	Transport	3.7
260.9	Supplies and Services	232.2
1,646.8	Support Services	1,639.3
175.0	Capital Charges	155.0
2,086.4	TOTAL EXPENDITURE	2,030.2
2,086.4	TOTAL LEADER	2,030.2

LEADER

DETAILED BUDGET

Restated Budget 2016/17 £'000	Budget 2017/18			
	Expenditure £'000	Income £'000	Net Cost / (Income) £'000	
<u>CORPORATE MANAGEMENT</u>				
Non-Staff Costs				
73.0	External Audit and Inspections	72.1	72.1	
1.8	Financial Publications	1.6	1.6	
74.8	Total Direct Costs (Non-Staff)	73.7	0.0	73.7
Business Unit Recharges				
282.6	Chief Executive	285.1	285.1	
37.2	Borough Development	35.8	35.8	
5.3	Borough Services	5.7	5.7	
708.6	Finance and Resources	655.2	655.2	
1,033.7	Total Business Unit Recharges	981.8	0.0	981.8
1,108.5	TOTAL COST OF CORPORATE MANAGEMENT	1,055.5	0.0	1,055.5

LEADER

DETAILED BUDGET

Responsible Officer

Head of Financial Services

CORPORATE MANAGEMENT

Corporate Management concerns the activities and costs that provide the infrastructure for services to be provided (whether by the council or not) and the information that is required for public accountability. Activities that relate to the provision of services, even indirectly, are overheads on those services.

Corporate management costs can only include:

- The Chief Executive (or other designated Head of the Paid Service)
- The maintenance of statutory registers (such as Members' interests and politically sensitive posts)
- The provision of information about the council as a whole (i.e. rather than specific services)
- The completion, submission and/or publishing of corporate information (for example, the Statement of Accounts and the Annual Report)
- Estimating, negotiating and accounting for all corporate level resources (for example, the Budget Strategy and Budget Report)
- Providing the responses to non-service specific Freedom of Information requests
- The statutory external audit and other external inspections

LEADER

DETAILED BUDGET

Restated Budget 2016/17 £'000	Budget 2017/18		
	Expenditure £'000	Income £'000	Net Cost / (Income) £'000
<u>ECONOMIC DEVELOPMENT</u>			
Non-Staff Costs			
50.2	General Economic Development	34.4	34.4
11.2	International Partnerships	11.3	11.3
35.3	Programme Grants	24.0	24.0
55.5	Promotion of the Borough	56.3	56.3
152.2	Total Direct Costs (Non-Staff)	126.0	0.0
Business Unit Recharges			
382.7	Borough Development	451.3	451.3
9.2	Borough Services	7.1	7.1
27.7	Finance and Resources	18.8	18.8
419.6	Total Business Unit Recharges	477.2	0.0
175.0	Total Charges for Capital	155.0	155.0
746.8	TOTAL COST OF ECONOMIC DEVELOPMENT	758.2	0.0

LEADER

DETAILED BUDGET

Responsible Officer

Head of Borough Development and Implementation

ECONOMIC DEVELOPMENT

The purpose of these resources is to drive sustainable economic prosperity for the benefit of residents and businesses in the borough. The priorities are to:

- Develop new relationships and strengthen existing relationships with business to create an on-going dialogue.
- Facilitate the development of a suitably skilled workforce to meet business demand.
- Support new and small businesses to grow and develop.
- Work with partners to improve infrastructure where businesses are adversely affected.
- Enable a good supply of high quality, reasonably priced commercial property.
- Promote the borough as a location for business through a joined up marketing and inward investment strategy supported by the council and partners.
- Ensure the council procedures and strategies support business needs where possible.

The grants budget is for community & voluntary sector revenue grants and will be provided as programme grants. Programme grants will be offered for up to 3 years, are specifically designed to achieve outcomes that contribute to the council's priorities. These grants will be administered by the Policy and Performance team who will monitor progress against the stated outcomes of the grant.

Capital charges in respect of expenditure to provide match-funding, along with other local public services, to provide superfast broadband to rural parts of Hampshire.

LEADER

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>EMERGENCY PLANNING</u>			
	Non-Staff Costs			
23.5	Emergency Planning	22.2		22.3
23.5	Total Direct Costs (Non-Staff)	22.2	0.0	22.3
	Business Unit Recharges			
12.4	Borough Development	11.9		11.9
30.4	Borough Services	29.5		29.5
20.7	Finance and Resources	18.5		18.5
63.5	Total Business Unit Recharges	59.9	0.0	59.9
87.0	TOTAL COST OF EMERGENCY PLANNING	82.1	0.0	82.2

LEADER

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

EMERGENCY PLANNING

The Civil Contingencies Act 2004 places the following civil protection duties on the council:

- Assess the risk of emergencies occurring and use this to inform contingency planning;
- Put in place emergency plans;
- Put in place business continuity management arrangements;
- Put in place arrangements to make information available to the public about civil protection matters and maintain arrangements to warn, inform and advise the public in the event of an emergency;
- Share information and co-operate with other local responders to enhance co-ordination and efficiency;
- Provide advice and assistance to businesses and voluntary organisations about business continuity management.

To assist us in fulfilling these requirements, the council, along with all of the other district councils in the county, has a service level agreement with Hampshire County Council for them to carry out the emergency planning and co-ordination functions on our behalf. This agreement excludes responding to incidents.

LEADER

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>STRATEGIC PARTNERSHIPS</u>			
Non-Staff Costs			
1.4	Local Strategic Partnerships	2.0	2.0
1.4	Total Direct Costs (Non-Staff)	2.0	0.0
Business Unit Recharges			
69.3	Borough Development	66.7	66.7
5.1	Borough Services	4.1	4.1
35.1	Finance and Resources	31.9	31.9
109.5	Total Business Unit Recharges	102.7	0.0
110.9	TOTAL COST OF STRATEGIC PARTNERSHIPS	104.7	0.0

LEADER

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

STRATEGIC PARTNERSHIPS

Partnership working across all the council's service areas is an essential element for successful delivery of the Council Plan. Resources are used to develop new partnerships where appropriate and to sustain existing relationships both internally and externally. Joint work with Basingstoke Area Strategic Partnership, Enterprise M3 (LEP), other local authorities, public sector organisations, the business sector, voluntary and community sector and the wider community is included in this budget.

LEADER

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>TOURISM</u>			
	Non-Staff Costs			
4.6	North Hants Tourism	5.3		5.3
2.8	Southern Tourist Board	2.8		2.8
6.1	Tourism Grants	6.2		6.2
13.5	Total Direct Costs (Non-Staff)	14.3	0.0	14.3
	Business Unit Recharges			
11.4	Borough Development	10.9		10.9
0.8	Borough Services	0.0		0.0
7.5	Finance and Resources	4.4		4.4
19.7	Total Business Unit Recharges	15.3	0.0	15.3
33.2	TOTAL COST OF TOURISM	29.6	0.0	29.6

LEADER

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

TOURISM

This budget will be used to promote the borough to visitors and businesses through destination marketing activities and campaigns.

This budget also covers annual membership to Tourism South East, which provides access to resources (including research materials), advice on tourism issues and data stewardship for Visit Britain.

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HOUSING AND REGENERATION

PORTFOLIO SUMMARY BY SERVICE AREA

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SERVICE AREAS</u>		
1,841.1	ARTS AND HERITAGE	1,881.8
172.8	ENABLING AFFORDABLE HOUSING	169.6
446.4	EVENTS AND PUBLIC ENTERTAINMENT	412.7
992.6	HOMELESSNESS	1,181.0
1,099.0	HOUSING BENEFITS	984.2
581.6	HOUSING NEEDS AND ADVICE	552.7
62.4	HOUSING STRATEGY	36.2
11.2	MARKETS	12.2
1,692.2	PRIVATE SECTOR HOUSING RENEWAL	1,688.6
143.7	PRIVATE SECTOR HOUSING STANDARDS ENFORCEMENT	143.6
514.8	TOWN CENTRE PROGRAMME	276.8
7,557.8	TOTAL HOUSING AND REGENERATION	7,339.4
Restated Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SUBJECTIVE ANALYSIS</u>		
11.9	Employees	12.0
62.8	Premises	57.5
2.0	Transport	2.0
2,942.4	Supplies and Services	3,081.0
3.6	Contracted Services	5.3
46,525.1	Transfer Payments	43,463.9
3,359.0	Support Services	3,304.7
2,350.7	Capital Charges	2,118.3
55,257.5	TOTAL EXPENDITURE	52,044.7
(47,699.7)	Income	(44,705.3)
7,557.8	TOTAL HOUSING AND REGENERATION	7,339.4

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000	
	Expenditure £'000	Income £'000		
<u>ARTS AND HERITAGE</u>				
Non-Staff Costs				
16.6	Anvil Premises	28.9	(14.3)	14.6
(30.3)	Proteus Creation Space	9.8	(41.1)	(31.3)
9.9	Haymarket Theatre Premises	13.9	(5.1)	8.8
1.9	HCC Rural Touring Scheme	1.9		1.9
51.0	Rental Subsidies	60.5		60.5
1,324.9	Strategic Grants	1,242.9		1,242.9
0.8	Willis Museum	1.5	(0.2)	1.3
1,374.8	Total Direct Costs (Non-Staff)	1,359.4	(60.7)	1,298.7
Business Unit Recharges				
0.0	Borough Development	83.0		83.0
38.8	Finance and Resources	43.7		43.7
38.8	Total Business Unit Recharges	126.7	0.0	126.7
427.5	Total Charges for Capital	456.4		456.4
1,841.1	TOTAL COST OF ARTS AND HERITAGE	1,942.5	(60.7)	1,881.8

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Policy and Performance Manager

ARTS AND HERITAGE

This budget allows for the provision of strategic and programme grants to organisation within the community & voluntary sector. Strategic grants are greater than £20,000 for a period of 1 to 5 years and make a significant contribution to residents needs and align to the council's priorities. Programme grants are up to £20,000 for periods of up to 3 years and are for specific projects that contribute to the council's priorities. These grants are administered by the Policy and Performance team, who monitor progress against the stated outcomes of each grant, and are subject to Cabinet approval.

The budget also enables rental subsidies to be provided and essential maintenance to the council's property portfolio to be completed.

Capital charges represent expenditure in respect of The Anvil, Haymarket Theatre, Willis Museum and Fairfields Arts Centre.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>ENABLING AFFORDABLE HOUSING</u>				
Non-Staff Costs				
7.1	Grants	7.2		7.2
7.1	Total Direct Costs (Non-Staff)	7.2	0.0	7.2
Business Unit Recharges				
4.1	Borough Development	4.0		4.0
141.6	Borough Services	141.1		141.1
20.0	Finance and Resources	17.3		17.3
165.7	Total Business Unit Recharges	162.4	0.0	162.4
172.8	TOTAL COST OF ENABLING AFFORDABLE HOUSING	169.6	0.0	169.6

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Housing Manager

ENABLING AFFORDABLE HOUSING

The main purpose of the budget is to enable the delivery of sufficient new affordable housing in the borough to meet the needs of residents.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>EVENTS AND PUBLIC ENTERTAINMENT</u>			
Non-Staff Costs			
1.4	Band Concerts	1.4	1.4
22.8	Basingstoke Festival	22.9	22.9
103.2	Basingstoke Live	141.0	(36.6)
18.5	Christmas Decorations	19.0	19.0
6.9	Events Management	7.8	7.8
1.5	Grants	0.5	0.5
8.6	Kite Festival	8.7	8.7
17.1	Marketing	17.3	17.3
5.4	Transport Festival	5.4	5.4
3.0	Twinnings Festival of Sport	3.0	3.0
188.4	Total Direct Costs (Non-Staff)	227.0	(36.6)
Business Unit Recharges			
215.2	Borough Development	181.8	181.8
8.6	Borough Services	9.6	9.6
34.2	Finance and Resources	30.9	30.9
258.0	Total Business Unit Recharges	222.3	0.0
446.4	TOTAL COST OF EVENTS AND PUBLIC ENTERTAINMENT	449.3	(36.6)

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

EVENTS AND PUBLIC ENTERTAINMENT

The budget supports events such as Basingstoke Live (music event), the 'Basingstoke Festival' and Bandstand Concerts with contributions towards partnership events such as the Transport Festival and the Kite Festival. The budget also contributes towards and subsidises the annual Christmas lights around the town centre.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>HOMELESSNESS</u>			
	Non-Staff Costs			
6.2	Accommodation - Bed and Breakfast	77.7	(71.8)	5.9
0.0	Domestic Violence	0.0		0.0
5.2	Empty Homes	0.0		0.0
50.0	Floating Support Scheme	50.5		50.5
0.1	Prevention of Homelessness	0.0		0.0
15.0	Prevention Fund	116.1		116.1
52.3	Rent Bond Scheme	93.0	(5.2)	87.8
100.9	Supported Housing Young People	100.9		100.9
112.9	Supported Lodgings and Housing Support	920.5	(750.0)	170.5
342.6	Total Direct Costs (Non-Staff)	1,358.7	(827.0)	531.7
	Business Unit Recharges			
2.1	Borough Development	2.0		2.0
449.0	Borough Services	445.9		445.9
96.9	Finance and Resources	99.4		99.4
548.0	Total Business Unit Recharges	547.3	0.0	547.3
102.0	Total Charges for Capital	102.0		102.0
992.6	TOTAL COST OF HOMELESSNESS	2,008.0	(827.0)	1,181.0

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Housing Manager

HOMELESSNESS

The council has statutory duties to prevent homelessness and to provide accommodation for certain people who become homeless. The government required all councils to reduce levels of homelessness, and prevent the use of bed and breakfast for families or vulnerable 16/17 year olds.

The council undertakes a number of initiatives to support its strategic approach to homelessness prevention. This includes giving help such as rent bonds to people looking for privately rented accommodation as well as funding initiatives such as outreach floating support for rough sleepers.

The council funds specific initiatives to help potentially homeless 16/17 year olds, which includes, in conjunction with Children's Services, a jointly commissioned services to deliver specialist housing related support services.

Accommodation is also provided for nearly 60 other potentially homeless households per year through a private sector leasing scheme, which supports housing associations to lease properties from private landlords on a long term basis.

The council receives an annual grant of £100,000 from the government to help fund its homelessness initiatives. From April 2016 the Council assumed responsibility for commissioning and monitoring former Hampshire County Council Support People homelessness prevention services in return for which it receives an annual grant of £746,000 from Hampshire County Council.

The capital charges represent expenditure payable in support of works at Chineham House to support local housing needs.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>HOUSING BENEFITS</u>			
	Non-Staff Costs			
55.4	Housing Benefits Administration	39.5		39.5
49.3	Non HRA Rent Rebates	54.1	(26.0)	28.1
(247.9)	Rent Allowances	43,409.8	(43,677.1)	(267.3)
(143.2)	Total Direct Costs (Non-Staff)	43,503.4	(43,703.1)	(199.7)
	Business Unit Recharges			
8.3	Borough Development	8.0		8.0
120.6	Borough Services	81.0		81.0
1,113.3	Finance and Resources	1,094.9		1,094.9
1,242.2	Total Business Unit Recharges	1,183.9	0.0	1,183.9
1,099.0	TOTAL COST OF HOUSING BENEFITS	44,687.3	(43,703.1)	984.2

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Head of Financial Services

HOUSING BENEFITS

The council has a duty to administer a housing benefit scheme on behalf of the Department for Work and Pensions. The scheme is there to provide assistance with rent payments for those people on a low income and supports approx. 8,700 households annually.

Discretionary housing payments are also administered within this service which offers additional financial support to those experiencing hardship.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>HOUSING NEEDS AND ADVICE</u>			
	Non-Staff Costs			
(3.9)	Housing Needs and Advice	26.5	(34.9)	(8.4)
(3.9)	Total Direct Costs (Non-Staff)	26.5	(34.9)	(8.4)
	Business Unit Recharges			
9.3	Borough Development	9.0		9.0
430.8	Borough Services	426.6		426.6
145.4	Finance and Resources	125.5		125.5
585.5	Total Business Unit Recharges	561.1	0.0	561.1
581.6	TOTAL COST OF HOUSING NEEDS AND ADVICE	587.6	(34.9)	552.7

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Housing Manager

HOUSING NEEDS AND ADVICE

The council has a statutory duty to provide general housing advice to residents and identify housing and support needs in the borough. The council must also have a statutory scheme of allocations. It maintains a housing register, operates a Choice Based Lettings scheme and nominates people with a housing need to housing association properties available for rent and shared ownership.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>HOUSING STRATEGY</u>				
Business Unit Recharges				
4.1	Borough Development	4.0		4.0
24.6	Borough Services	24.4		24.4
33.7	Finance and Resources	7.8		7.8
62.4	Total Business Unit Recharges	36.2	0.0	36.2
62.4	TOTAL COST OF HOUSING STRATEGY	36.2	0.0	36.2

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Housing Manager

HOUSING STRATEGY

Local authorities should have a housing strategy which seeks to address the affordable housing and support needs of the borough's residents. There is a statutory duty to have a homelessness strategy in place which must be reviewed at least every 5 years.

The council has a combined Housing and Homelessness Strategy. The current strategy was approved for the period 2016-2020 .

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
	<u>MARKETS</u>			
	Non-Staff Costs			
(3.8)	Markets - Market Place	41.7	(42.0)	(0.3)
(3.8)	Total Direct Costs (Non-Staff)	41.7	(42.0)	(0.3)
	Business Unit Recharges			
0.8	Borough Services	0.8		0.8
14.2	Finance and Resources	11.7		11.7
15.0	Total Business Unit Recharges	12.5	0.0	12.5
11.2	TOTAL COST OF MARKETS	54.2	(42.0)	12.2

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Property Services Manager

MARKETS

The council runs a market in the Top of the Town on a Wednesday and a Saturday. This historic market, originally a charter market, was first recorded in 1622. Charter Markets were repealed by the Food Act 1984, under which the council has powers to control the market.

The market provision has been reviewed as part of the Top of the Town improvements' work which has led to an increase in the demand for market stalls and the market has improved in size and popularity.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>PRIVATE SECTOR HOUSING RENEWAL</u>			
Business Unit Recharges			
125.6	Borough Services	128.6	128.6
10.3	Finance and Resources	10.0	10.0
135.9	Total Business Unit Recharges	138.6	0.0
1,556.3	Total Charges for Capital	1,550.0	1,550.0
1,692.2	TOTAL COST OF PRIVATE SECTOR HOUSING RENEWAL	1,688.6	0.0

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PRIVATE SECTOR HOUSING RENEWAL

This budget supports the administration of the home improvement grant activity (capital programme) and other private sector housing issues.

Capital charges are in respect of expenditure on mandatory and discretionary housing grants paid by the council and for environmental renewal and regeneration schemes.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000	
	Expenditure £'000	Income £'000		
<u>PRIVATE SECTOR HOUSING STANDARDS ENFORCEMENT</u>				
Non-Staff Costs				
0.0	Housing Standards	1.0	(1.0)	0.0
0.0	Total Direct Costs (Non-Staff)	1.0	(1.0)	0.0
Business Unit Recharges				
126.6	Borough Services	129.6		129.6
17.1	Finance and Resources	14.0		14.0
143.7	Total Business Unit Recharges	143.6	0.0	143.6
143.7	TOTAL COST OF PRIVATE SECTOR HOUSING STANDARDS ENFORCEMENT	144.6	(1.0)	143.6

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

PRIVATE SECTOR HOUSING STANDARDS ENFORCEMENT

Head of Environmental Services

This budget relates to the assessment of the condition of housing stock within the borough and advice and enforcement action to deal with sub-standard housing.

The Private Sector Housing Standards Enforcement Policy is an integral element of the Private Sector Housing Renewal Policy and although the council will do all it can to educate, inform and encourage property owners to undertake their responsibilities, firm enforcement action to protect the health and safety of tenants, occupiers and others will sometimes be required. The initiation of formal enforcement action will only occur when other measures have failed to produce the necessary response, or where there is an urgent need for action or legislation requires such.

The enforcement policy sets out the general principles and approach which the council will follow when considering enforcement action in the field of private sector housing, dealing with disrepair, statutory nuisances and caravan/camping sites.

HOUSING AND REGENERATION

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>TOWN CENTRE PROGRAMME</u>			
Non-Staff Costs			
94.7	Town Centre Improvements	107.4	107.4
94.7	Total Direct Costs (Non-Staff)	107.4	0.0
Business Unit Recharges			
85.4	Borough Development	94.0	94.0
20.6	Borough Services	20.3	20.3
49.2	Finance and Resources	45.2	45.2
155.2	Total Business Unit Recharges	159.5	0.0
264.9	Total Charges for Capital	9.9	9.9
514.8	TOTAL COST OF TOWN CENTRE PROGRAMME	276.8	0.0

HOUSING AND REGENERATION

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

TOWN CENTRE PROGRAMME

A programme of activities to support the vibrancy of the Town Centre:

- Providing a course of activities and events too stimulate economic growth
- Ongoing support of the Market for a further year.
- Support and assistance with the BCoT Joint venture scheme with the running of Vintage Treasures
- Providing general business support through the Top of the Town Grant Scheme

The remaining Capital spend is the annual depreciation cost of the Electric car charging points in the Central Car Park.

Capital charges represent expenditure on the electric vehicle charger in the Central Car Park.

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COMMUNITIES AND COMMUNITY SAFETY

PORTFOLIO SUMMARY BY SERVICE AREA

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
(1,278.3)	CAR PARKING	(1,553.1)
843.4	COMMUNITY SAFETY	940.5
2,560.7	COMMUNITY SUPPORT AND DEVELOPMENT	2,730.5
137.0	GENERAL PARISH GRANTS	80.3
117.9	HEALTH IMPROVEMENT	142.4
137.3	PUBLIC CONVENIENCES	107.6
657.2	PUBLIC TRANSPORT SUPPORT TO OPERATORS	673.7
1,724.5	SPORT AND RECREATION	1,683.3
206.2	SPORT AND RECREATION PARTICIPATION AND DEVELOPMENT	217.7
5,105.9	TOTAL COMMUNITIES AND COMMUNITY SAFETY	5,022.9

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
1,103.8	Premises	1,030.6
1,828.5	Supplies and Services	1,935.2
975.7	Contracted Services	1,000.1
2,054.4	Support Services	2,243.3
2,515.1	Capital Charges	2,888.5
8,477.5	TOTAL EXPENDITURE	9,097.7
(3,371.6)	Income	(4,074.8)
5,105.9	TOTAL COMMUNITIES AND COMMUNITY SAFETY	5,022.9

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000	
	Expenditure £'000	Income £'000		
<u>CAR PARKING</u>				
Non-Staff Costs				
(521.2)	Alencon Link BDBC	435.8	(1,027.1)	(591.3)
116.1	Alencon Link Pay on Exit	117.1		117.1
49.2	Car Parking Agency Client	48.3		48.3
(1,250.1)	Car Parks - General	373.4	(1,814.5)	(1,441.1)
6.4	Free Car Parks	6.7		6.7
(1,599.6)	Total Direct Costs (Non-Staff)	981.3	(2,841.6)	(1,860.3)
Business Unit Recharges				
4.1	Borough Development	4.0		4.0
290.6	Borough Services	278.8		278.8
26.6	Finance and Resources	24.4		24.4
321.3	Total Business Unit Recharges	307.2	0.0	307.2
(1,278.3)	TOTAL COST OF CAR PARKING	1,288.5	(2,841.6)	(1,553.1)

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

CAR PARKING

The council operates fourteen town centre pay and display car parks, with two additional car parks coming into operation at weekends. Approximately 1900 car parking spaces are managed, consisting of both short and long stay, commuter and business parking.

Six free car parks at Bramley, Kingsclere, Overton and Whitchurch are also managed and maintained.

The council operates a pay-by-phone service in all of its pay and display car parks.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>COMMUNITY SAFETY</u>				
Non-Staff Costs				
90.7	CCTV Management	91.6		91.6
(2.0)	CDRP Projects Funded by ABGs		(2.0)	(2.0)
0.2	Community Safety	0.4		0.4
29.2	CSPO Service Support	34.6		34.6
2.5	Safeguarding Children	2.5		2.5
139.0	Safer North Hants	142.4		142.4
259.6	Total Direct Costs (Non-Staff)	271.5	(2.0)	269.5
Business Unit Recharges				
540.7	Borough Development	645.6		645.6
13.9	Borough Services	0.0		0.0
17.7	Finance and Resources	14.8		14.8
572.3	Total Business Unit Recharges	660.4	0.0	660.4
11.5	Total Charges for Capital	10.6		10.6
843.4	TOTAL COST OF COMMUNITY SAFETY	942.5	(2.0)	940.5

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

COMMUNITY SAFETY

This service area funds the Community Safety Patrol service which aims to help residents be safe and feel safe by carrying out high visibility patrols, deterring and combating antisocial behaviour and providing reassurance. Working closely with the police-led 'safer neighbourhood' teams, with daily combined briefing meetings and sharing of information, the Community Safety Patrol Officers can make effective use of enforcement powers to tackle offences such as littering, dog fouling and flyposting.

This service area also funds work delivered by the Safer North Hampshire shared community safety service (covering Basingstoke and Deane, Rushmoor and Hart) to tackle and prevent crime, anti-social behaviour and re-offending within the borough through effective partnership working.

The shared service team delivers activities to meet priorities of the Community Safety Partnership (CSP). The CSP sets priorities in a partnership plan based on a yearly Strategic Assessment. The Strategic Assessment identifies a number of priority types of crime and anti-social behaviour within the borough which helps provide a focus for activity and resources.

Management of CCTV also falls within this service, which includes the maintenance, monitoring and transmission contracts as well as progressing other actions set out in the CCTV Strategy.

Capital charges represent expenditure in respect of CCTV installation at the top of the town.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000	
	Expenditure £'000	Income £'000		
<u>COMMUNITY SUPPORT AND DEVELOPMENT</u>				
Non-Staff Costs				
0.3	BME Projects	0.3	0.3	
0.2	Community Centre Development	0.2	0.2	
119.4	Community Facilities	135.8	(27.5)	108.3
32.7	Community Support	33.6	(3.7)	29.9
4.7	Community Training	5.8	(2.2)	3.6
0.1	Disability Forum	0.2		0.2
5.3	Diversity	5.4		5.4
80.9	Grants	74.4		74.4
229.0	Programme Grants	230.2		230.2
343.2	Strategic Grants	392.3		392.3
12.0	Youth Strategy	146.9		146.9
827.8	Total Direct Costs (Non-Staff)	1,025.1	(33.4)	991.7
Business Unit Recharges				
451.1	Borough Development	476.3		476.3
23.2	Borough Services	22.1		22.1
122.0	Finance and Resources	176.7		176.7
596.3	Total Business Unit Recharges	675.1	0.0	675.1
1,136.6	Total Charges for Capital	1,359.1	(295.4)	1,063.7
2,560.7	TOTAL COST OF COMMUNITY SUPPORT AND DEVELOPMENT	3,059.3	(328.8)	2,730.5

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation / Policy and Performance
Manager

COMMUNITY SUPPORT AND DEVELOPMENT

This budget covers a diverse range of activities, including the following main areas of expenditure:-

- **Community Facilities:** This covers the on-going maintenance, minor refurbishment and buildings insurance for 25 council owned facilities.

- **Budgets to support communities:** including training, information and advice to local communities, voluntary organisations and local community groups. Work is aimed at providing support for communities in priority areas and to organisations that manage council assets, and coordinating support and activities for children, young people and families to help them lead healthy safe and fulfilled lives.. This includes supporting the community training programme, delivery of the Youth Strategy, enhancing community cohesion, diversity and equality, and supporting the work of the community development officers.

* Grants - Programme grants are offered for up to 3 years and are specifically designed to achieve outcomes that contribute to the councils priorities. These grants are administered by the Policy and Performance team who monitor progress against the stated outcomes of the grant. Community & voluntary sector revenue grants are subject to Cabinet approval.

This budget also funds play services including provision of information, training and support to local play providers and delivery of play schemes, out of school clubs and special needs play schemes – this fund is administered by the Community Development team.

Capital charges relate to premises depreciation charges for council owned community buildings, expenditure in respect of community facilities grant payments and capital expenditure on other community buildings.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000	
	Expenditure £'000	Income £'000		
<u>GENERAL PARISH GRANTS</u>				
Non-Staff Costs				
60.6	General Parish Grants	25.0		25.0
53.4	Parish CTS Grants	35.6		35.6
114.0	Total Direct Costs (Non-Staff)	60.6	0.0	60.6
Business Unit Recharges				
23.0	Finance and Resources	19.7		19.7
23.0	Total Business Unit Recharges	19.7	0.0	19.7
137.0	TOTAL COST OF GENERAL PARISH GRANTS	80.3	0.0	80.3

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Financial Services

GENERAL PARISH GRANTS

There are two town councils, thirty-nine parish councils and ten parish meetings in the borough.

The council is phasing out the payment of the parish administration grant and council tax support grant to parish councils. This will be done over a three year period in order to mitigate the impact. The Borough Council continues to be committed to providing other service specific grant funding which can be accessed by the parishes.

This budget also funds the costs of administering parish council elections and parish polls should they be required .

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>HEALTH IMPROVEMENT</u>			
	Non-Staff Costs			
9.1	Health Improvement	9.1		9.1
9.1	Total Direct Costs (Non-Staff)	9.1	0.0	9.1
	Business Unit Recharges			
98.3	Borough Development	127.0		127.0
3.1	Borough Services	2.0		2.0
7.4	Finance and Resources	4.3		4.3
108.8	Total Business Unit Recharges	133.3	0.0	133.3
117.9	TOTAL COST OF HEALTH IMPROVEMENT	142.4	0.0	142.4

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

HEALTH IMPROVEMENT

This budget relates to activity supporting healthy lifestyles, including initiatives addressing priorities of the Basingstoke and Deane Health and Wellbeing Partnership - increasing physical activity, mental wellbeing, positive healthy behaviours and better social connections. The budget supports projects such as children, young people and family focused exercise programmes in communities, coordinating the 'walking for health' programme, falls prevention, promoting healthy eating and workplace health. This budget also relates to the council's input into coordinating the Basingstoke and Deane Health and Wellbeing Partnership and strategic health issues.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>PUBLIC CONVENIENCES</u>				
Non-Staff Costs				
41.5	Public Conveniences	30.0		30.0
41.5	Total Direct Costs (Non-Staff)	30.0	0.0	30.0
Business Unit Recharges				
2.1	Borough Development	2.0		2.0
36.1	Borough Services	34.8		34.8
9.4	Finance and Resources	6.3		6.3
47.6	Total Business Unit Recharges	43.1	0.0	43.1
48.2	Total Charges for Capital	34.5		34.5
137.3	TOTAL COST OF PUBLIC CONVENIENCES	107.6	0.0	107.6

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PUBLIC CONVENIENCES

The council owns and maintains ten public conveniences at various locations in Basingstoke and the surrounding villages. All have facilities and access for disabled people.

The sites and locations are listed below :-

- Castons Yard, off New Road, Basingstoke
- Stratton Park, by the Pavilion, off Pack Lane, Kempshott
- Worting Road Cemetery, Worting Road, Basingstoke
- Eastrop Park x 2, Eastrop
- Overton, Winchester Street
- Kingsclere, Swan Street
- Whitchurch, Bell Street Car Park
- St Mary Bourne, by the Community Hall.

Capital charges represent premises depreciation charges and expenditure in respect of capital improvement works to public conveniences in the borough.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget	Budget 2017/18			
	Expenditure	Income	Net Cost /	
£'000	£'000	£'000	£'000	
<u>PUBLIC TRANSPORT SUPPORT TO OPERATORS</u>				
Non-Staff Costs				
56.3	3B Bus Service	56.9	56.9	
12.5	Basingstoke Community Transport	21.8	21.8	
156.0	Dial-a-Ride	160.6	160.6	
0.0	Evening Bus Service	9.1	9.1	
26.1	Grants	26.4	26.4	
31.3	HCC Taxi Share	23.6	23.6	
26.4	Newbury and District Bus	26.7	26.7	
104.5	Shuttle Bus	331.0	(221.6)	109.4
2.6	Stratfield Bus	2.6	2.6	
178.1	Tendered Bus Services	179.9	179.9	
15.3	Whitchurch Community Bus	15.3	15.3	
609.1	Total Direct Costs (Non-Staff)	853.9	(221.6)	632.3
Business Unit Recharges				
45.7	Finance and Resources	38.4	38.4	
45.7	Total Business Unit Recharges	38.4	0.0	38.4
2.4	Total Charges for Capital	3.0	3.0	
657.2	TOTAL COST OF PUBLIC TRANSPORT SUPPORT TO OPERATORS	895.3	(221.6)	673.7

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

PUBLIC TRANSPORT SUPPORT TO OPERATORS

Head of Planning and Infrastructure

The council supports a range of public and community transport services in the borough, following a review of the support provided through the Commissioning Outcome Group 3 'Public Transport ' which concluded in 2015. All of the recommendations of this work have now been implemented, with on-going reviews to services as opportunities arise, to ensure that funds are used in the most effective manner. Opportunities are also taken to identify improvements in service provision in partnership with local operators in reviewing supported services.

Capital charges represent expenditure in respect of the premises occupied by Dial A Ride.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17	Budget 2017/18		Net Cost / (Income)	
	Expenditure	Income		
£'000	£'000	£'000	£'000	
<u>SPORT AND RECREATION</u>				
Non-Staff Costs				
210.3	Aquadrome	193.3	(1.2)	192.1
(93.4)	Golf Centre	5.5	(101.0)	(95.5)
36.3	Grants	35.7		35.7
95.8	Indoor Sport and Recreation General	78.3		78.3
21.1	Programme Grants	16.6		16.6
5.3	Rental Subsidies	5.3		5.3
73.0	Strategic Grants	73.0		73.0
0.4	Tadley Recreation Scheme	0.6	(0.1)	0.5
207.8	Tadley Swimming Pool	219.1	(0.4)	218.7
46.9	Tennis Contract	46.6	(0.1)	46.5
8.9	Winklebury Football Complex	13.4	(5.2)	8.2
612.4	Total Direct Costs (Non-Staff)	687.4	(108.0)	579.4
Business Unit Recharges				
69.7	Borough Development	98.0		98.0
10.3	Borough Services	0.0		0.0
94.9	Finance and Resources	95.8		95.8
174.9	Total Business Unit Recharges	193.8	0.0	193.8
937.2	Total Charges for Capital	1,479.9	(569.8)	910.1
1,724.5	TOTAL COST OF SPORT AND RECREATION	2,361.1	(677.8)	1,683.3

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

SPORT AND RECREATION

This budget relates to costs and income associated with the provision of the Aquadrome, Tadley Pool, the Indoor Tennis Centre and the Golf Centre. All these facilities are managed on behalf of the council by independent operators in accordance with a service specification. There is provision in the budget for maintenance, insurance, client monitoring costs and for the payment of a management fee to the contractors. This budget also includes provision for the management of the Winklebury Football Complex.

The grants budget is for community & voluntary sector revenue grants that will be provided as strategic and programme grants. Strategic grants are greater than £20,000, for periods of 1 to 5 years and make a significant contribution to residents needs and align to the councils priorities. Programme grants are up to £20,000, for periods of up to 3 years and are for specific projects that contribute to the Council councils priorities. Grants are administered by the Policy and Performance team who will monitor progress against the stated outcomes of each grant.

Contributions to the County Sports Partnership (Energise Me) and the Local Sports Council are also funded from this budget.

Capital charges represent expenditure in respect of the Aquadrome, Tadley Swimming Pool, Indoor Tennis Facility, Golf Driving Range, Winklebury Football Scheme, the Down Grange Athletics Track and Astro Pitch Replacement, local infrastructure fund grants, sport and recreation improvements, Vyne School AGP and various sport pavilions throughout the borough.

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>SPORT AND RECREATION PARTICIPATION AND DEVELOPMENT</u>			
Non-Staff Costs			
7.5	Grants	7.6	7.6
8.4	Legacy Initiatives	8.5	8.5
37.4	Physical Activity and Healthy Lifestyles	38.0	38.0
(2.0)	Priority Sports		(2.0)
2.2	Voluntary Sector Development	3.2	(1.0)
53.5	Total Direct Costs (Non-Staff)	57.3	(3.0)
Business Unit Recharges			
144.4	Borough Development	147.8	147.8
1.3	Borough Services	0.0	0.0
7.0	Finance and Resources	15.6	15.6
152.7	Total Business Unit Recharges	163.4	0.0
206.2	TOTAL COST OF SPORT AND RECREATION PARTICIPATION AND DEVELOPMENT	220.7	(3.0)

COMMUNITIES AND COMMUNITY SAFETY

DETAILED BUDGET

Responsible Officer

SPORT AND RECREATION PARTICIPATION AND DEVELOPMENT

Head of Borough Development and Implementation

This budget covers a range of initiatives encouraging greater participation in sport and physical activity through courses, programmes and events, maximising the benefits of major sports events, and building capacity of the voluntary sports sector through workforce training and club development.

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FINANCE, SERVICE DELIVERY AND IMPROVEMENT

PORTFOLIO SUMMARY BY SERVICE AREA

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
293.7	COUNCIL TAX SUPPORT SCHEME	299.2
886.0	LOCAL TAX COLLECTION	811.5
1,573.9	NON DISTRIBUTED COSTS	1,673.4
362.1	TREASURY MANAGEMENT	355.9
3,115.7	TOTAL FINANCE, SERVICE DELIVERY AND IMPROVEMENT	3,140.0

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
1,573.9	Employees	1,673.4
351.4	Supplies and Services	336.6
1,579.6	Support Services	1,506.8
3,504.9	TOTAL EXPENDITURE	3,516.8
(389.2)	Income	(376.8)
3,115.7	TOTAL FINANCE, SERVICE DELIVERY AND IMPROVEMENT	3,140.0

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>COUNCIL TAX SUPPORT SCHEME</u>				
Non-Staff Costs				
20.0	Council Tax Support	0.0		0.0
20.0	Total Direct Costs (Non-Staff)	0.0	0.0	0.0
Business Unit Recharges				
5.2	Borough Development	5.0		5.0
10.3	Borough Services	10.2		10.2
258.2	Finance and Resources	284.0		284.0
273.7	Total Business Unit Recharges	299.2	0.0	299.2
293.7	TOTAL COST OF COUNCIL TAX SUPPORT SCHEME	299.2	0.0	299.2

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Responsible Officer

Head of Financial Services

COUNCIL TAX SUPPORT SCHEME

With effect from April 2013 the Council Tax Benefit (CTB) scheme, which was administered by the council on behalf of the Department for Communities and Local Government, ceased and was replaced by the new local Council Tax Support (CTS) scheme. From this date the council became responsible for providing council tax assistance for people on low income and this is now accounted for separately as part of the Collection Fund. Central government grant funding towards these costs has reduced and is also accounted for within the Collection Fund. The remaining budgets represent the cost of administering the Council Tax Support scheme.

There are currently approximately 8,381 claimants and there will be no changes to the basis of support provided in 2017/18

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>LOCAL TAX COLLECTION</u>			
	Non-Staff Costs			
(64.8)	Council Tax Collection	127.8	(163.1)	(35.3)
(210.3)	NNDR Collection	5.7	(213.7)	(208.0)
(275.1)	Total Direct Costs (Non-Staff)	133.5	(376.8)	(243.3)
	Business Unit Recharges			
1.0	Borough Development	1.0		1.0
156.1	Borough Services	120.0		120.0
1,004.0	Finance and Resources	933.8		933.8
1,161.1	Total Business Unit Recharges	1,054.8	0.0	1,054.8
886.0	TOTAL COST OF LOCAL TAX COLLECTION	1,188.3	(376.8)	811.5

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Responsible Officer

Head of Financial Services

LOCAL TAX COLLECTION

The cost of collecting Council Tax includes the administration of billing, collection, recovery and enforcement for over 73,975 properties. Approximately 56,000 telephone calls and 43,000 letters/e-mails are received during the year.

The cost of National Non Domestic Rate (NNDR) collection includes the administration of billing, collection, recovery and enforcement for over 4,353 accounts. Information is received via letter, telephone or, occasionally, by the ratepayer visiting the civic offices. Changes in occupation and method of payment make up the majority of the issues dealt with but the most time-consuming issues are those raised by the Valuation Office Agency. The council is entitled to an allowance towards the cost of collecting NNDR and this is included in the income budget.

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>NON-DISTRIBUTED COSTS</u>			
	Non-Staff Costs			
1,573.9	Pension Payments	1,673.4		1,673.4
1,573.9	Total Direct Costs (Non-Staff)	1,673.4	0.0	1,673.4
1,573.9	TOTAL COST OF NON-DISTRIBUTED COSTS	1,673.4	0.0	1,673.4

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Responsible Officer

Head of Financial Services

NON-DISTRIBUTED COSTS

These are sometimes referred to as "unapportionable central overheads".

The general principle with overheads is that they are fully apportioned (charged) across services.

However, the one exception is the residual cost of pensions for staff who no longer work for the council. These costs are not attributable to any specific service.

This budget also covers the past-service cost payment to Hampshire County Council which contributes to reducing the Pension Fund deficit.

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>TREASURY MANAGEMENT</u>			
	Non-Staff Costs			
222.0	Treasury Management	208.5		208.5
222.0	Total Direct Costs (Non-Staff)	208.5	0.0	208.5
	Business Unit Recharges			
140.1	Finance and Resources	147.4		147.4
140.1	Total Business Unit Recharges	147.4	0.0	147.4
362.1	TOTAL COST OF TREASURY MANAGEMENT	355.9	0.0	355.9

FINANCE, SERVICE DELIVERY AND IMPROVEMENT

DETAILED BUDGET

Responsible Officer

Head of Financial Services

TREASURY MANAGEMENT

This budget covers costs associated with treasury management such as administration fees and bank charges.

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PLANNING AND INFRASTRUCTURE

PORTFOLIO SUMMARY BY SERVICE AREA

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
43.8	BUILDING CONTROL	58.2
1,395.8	HIGHWAYS MAINTENANCE AND IMPROVEMENT	1,817.4
154.1	LAND DRAINAGE	144.5
41.6	LISTED BUILDINGS AND CONSERVATION POLICY	38.3
(94.8)	LOCAL LAND SEARCHES	(30.5)
3,985.1	PARKS AND OPEN SPACES	3,975.7
1,554.5	PLANNING DEVELOPMENT	1,563.4
826.7	PLANNING POLICY	846.4
136.8	TRANSPORTATION PLANNING, POLICY AND STRATEGY	133.3
8,043.6	TOTAL PLANNING AND INFRASTRUCTURE	8,546.7

Restated Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
1,031.8	Premises	936.1
739.6	Supplies and Services	736.4
462.8	Contracted Services	547.3
6,812.8	Support Services	7,122.4
1,730.8	Capital Charges	1,819.3
10,777.8	TOTAL EXPENDITURE	11,161.5
(2,734.2)	Income	(2,614.8)
8,043.6	TOTAL PLANNING AND INFRASTRUCTURE	8,546.7

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>BUILDING CONTROL</u>			
	Non-Staff Costs			
(489.4)	Building Regulations - Fee Earning	9.7	(496.5)	(486.8)
(489.4)	Total Direct Costs (Non-Staff)	9.7	(496.5)	(486.8)
	Business Unit Recharges			
509.8	Borough Services	527.0		527.0
23.4	Finance and Resources	18.0		18.0
533.2	Total Business Unit Recharges	545.0	0.0	545.0
43.8	TOTAL COST OF BUILDING CONTROL	554.7	(496.5)	58.2

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Planning and Infrastructure

BUILDING CONTROL

The aim of the Building Control Service is to protect public health and safety, ensure that buildings are constructed in accordance with energy efficiency standards set through the Building Regulations, and provide for adequate access and facilities for the disabled by ensuring that all buildings and structures conform with the Building Regulations.

The Building Control Service operates within a competitive environment in that the private sector is also able to provide inspections through nationally registered inspectors. The council's Building Control Service has a good market share of this work.

The setting of Building Regulation Charges was devolved to local authorities in April 1999 under the Building (Local Authority Charges) Regulations 1998. Charges set by the council are based upon a nationally recognised model. These charges are set with the objective of covering the cost of the fee earning elements of the Building Control Service.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>HIGHWAYS MAINTENANCE AND IMPROVEMENT</u>				
Non-Staff Costs				
66.4	Bus Shelter Maintenance and Replacement	68.0		68.0
0.1	CCTV - Insurances	0.1		0.1
310.1	Highways Agency Client	375.7		375.7
132.6	Highways Maintenance - Other	151.2		151.2
7.7	Ringway Fencing	7.9		7.9
2.9	Sponsored Roundabouts	12.8	(10.0)	2.8
23.4	Street Nameplates	14.0		14.0
(4.0)	Traffic Management (SLR Deployment)		(4.1)	(4.1)
539.2	Total Direct Costs (Non-Staff)	629.7	(14.1)	615.6
Business Unit Recharges				
2.1	Borough Development	2.0		2.0
9.1	Borough Services	12.8		12.8
45.0	Finance and Resources	42.7		42.7
56.2	Total Business Unit Recharges	57.5	0.0	57.5
800.4	Total Charges for Capital	1,179.8	(35.5)	1,144.3
1,395.8	TOTAL COST OF HIGHWAYS MAINTENANCE AND IMPROVEMENT	1,867.0	(49.6)	1,817.4

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

HIGHWAYS MAINTENANCE AND IMPROVEMENT

Head of Environmental Services

The net cost of the Highways Agency function is charged to this service area under the heading of Highways Agency Client.

The other services provided under this service area include highway related works that are the responsibility of the council (e.g. the provision and maintenance of street name plates, the maintenance of designated bus shelters and the repair of roadside fencing). This budget also covers maintenance of other land remaining in the council's ownership following the transfer of the housing stock to the Housing Associations (LSVT); the maintenance of footpaths and street lighting on council-owned land; the administration of the sponsored roundabout initiative; and deploying speed-reactive road signs.

Capital charges represent expenditure in respect of highways infrastructure improvements e.g. pedestrian and vehicle access, traffic management, cycle ways and footpaths. The charges allow for capital funding towards significant improvements to a number of key junctions on the road network around Basingstoke (North Eastern Corridor - A33 and South Western Corridor - Thornycroft Roundabout and Winchester Road Roundabout).

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>LAND DRAINAGE</u>			
	Non-Staff Costs			
5.5	District Drainage - General	5.1		5.1
30.2	Former Housing Treatment Plants	30.2		30.2
35.7	Total Direct Costs (Non-Staff)	35.3	0.0	35.3
	Business Unit Recharges			
31.8	Borough Services	25.8		25.8
4.9	Finance and Resources	1.7		1.7
36.7	Total Business Unit Recharges	27.5	0.0	27.5
81.7	Total Charges for Capital	81.7		81.7
154.1	TOTAL COST OF LAND DRAINAGE	144.5	0.0	144.5

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

LAND DRAINAGE

The council has responsibility for land drainage and the residual drainage function following the transfer of the housing stock in 1995. Some local sewerage treatment plants are managed by the council and their costs are accounted for within this budget.

As a land drainage authority the council has only a limited role, as much of the activity relating to drainage and flooding is the responsibility of other agencies. The council is concerned with non-main rivers and watercourses, drainage complaints, and the provision of information and advice.

Capital charges represent expenditure in respect of local sewerage treatment plants, land drainage and flooding prevention works within the borough.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>LISTED BUILDINGS AND CONSERVATION POLICY</u>			
	Non-Staff Costs			
0.2	Conservation and Listed Buildings Policy	0.0		0.0
0.2	Total Direct Costs (Non-Staff)	0.0	0.0	0.0
	Business Unit Recharges			
2.1	Borough Development	2.0		2.0
29.7	Borough Services	31.8		31.8
7.6	Finance and Resources	4.5		4.5
39.4	Total Business Unit Recharges	38.3	0.0	38.3
2.0	Total Charges for Capital	0.0		0.0
41.6	TOTAL COST OF LISTED BUILDINGS AND CONSERVATION POLICY	38.3	0.0	38.3

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

LISTED BUILDINGS AND CONSERVATION POLICY

Head of Planning and Infrastructure

This service covers the designation of conservation areas and the preparation of conservation area appraisals and management plans. Also covered is the preparation of policy guidelines and 'building at risk' assessments, the designation of Buildings of Local Interest, together with general advice on historic buildings and conservation areas.

There are currently over 1,800 Listed Buildings in the borough, which are identified on a national register of the best of our built heritage, so that we can protect and conserve it. The register comprises a wide variety of buildings and structures of special architectural and/or historic interest, ranging from churches and farmsteads (barns and granaries etc.) to cottages, houses, bridges and even telephone kiosks.

There are currently approximately 300 Locally Listed Buildings, which are designated by the council as being of local architectural and/or historic interest; these buildings receive special consideration when planning proposals are submitted for approval.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>LOCAL LAND SEARCHES</u>				
Non-Staff Costs				
(279.5)	Local Land Searches	56.1	(280.0)	(223.9)
(279.5)	Total Direct Costs (Non-Staff)	56.1	(280.0)	(223.9)
Business Unit Recharges				
147.8	Borough Services	159.6		159.6
36.9	Finance and Resources	33.8		33.8
184.7	Total Business Unit Recharges	193.4	0.0	193.4
(94.8)	TOTAL COST OF LOCAL LAND SEARCHES	249.5	(280.0)	(30.5)

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Planning and Infrastructure

LOCAL LAND SEARCHES

The costs of maintaining the register of local land charges and dealing with requests for certificates of search and other enquiries, along with income from charges made.

Each local authority, by statute, is required to maintain a register of Local Land Charges (LLC), which contains a variety of agreements, notices and orders affecting land and properties, and which are of importance to prospective purchasers.

The Local Land Charges team exist to maintain the register, and also to conduct searches of that register for solicitors acting for home buyers.

A full LLC search will also provide information on such matters as nearest highways, planning histories, environmental health, traffic schemes and housing. We are currently processing around 200 - 250 searches per month.

The service has been largely automated and has consistently met its target of dispatching 100% of searches within 10 days. In fact the majority of searches only take two working days to complete. Further benefits will be enjoyed on completion of the data capture of all planning applications back to 1974.

Future projects include:

- To ensure that there is a high level of integration between Local Land Charges systems and all other relevant council IT systems.
- To maximise the use of e-searches etc.
- To ensure that personal search enquiries continue to be dealt with electronically, therefore reducing the cost to the council.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PARKS AND OPEN SPACES</u>			
	Non-Staff Costs			
43.0	Allotments - General	61.7	(26.4)	35.3
168.8	Grants	167.5		167.5
3.1	Green Spaces Development	3.0		3.0
5.1	Green Spaces Group Support	5.2		5.2
28.4	Green Spaces Improvements	20.7		20.7
0.0	Memorial Benches	1.0	(1.0)	0.0
77.6	Parks - Sports	170.2	(97.5)	72.7
21.8	Parks - Traveller Defences	17.1		17.1
915.4	Parks General	944.5	(142.0)	802.5
209.0	Play Areas - Street Care	194.1		194.1
8.3	Programme Grants	7.2		7.2
1,480.5	Total Direct Costs (Non-Staff)	1,592.2	(266.9)	1,325.3
	Business Unit Recharges			
82.6	Borough Development	84.4		84.4
1,794.0	Borough Services	2,087.2		2,087.2
188.7	Finance and Resources	174.6		174.6
2,065.3	Total Business Unit Recharges	2,346.2	0.0	2,346.2
439.3	Total Charges for Capital	556.3	(252.1)	304.2
3,985.1	TOTAL COST OF PARKS AND OPEN SPACES	4,494.7	(519.0)	3,975.7

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PARKS AND OPEN SPACES

The management and maintenance of parks, open spaces, play areas, sports pitches, associated buildings, woodlands, grass land and urban trees is covered in this budget heading. This budget also includes a sum to be paid to parish councils as a contribution towards maintenance of parish recreation areas. The council carries out maintenance of open spaces as a shared service on behalf of Hart District Council. This includes grass cutting and the maintenance of hedging, shrubs and other features. Further details can be found in the Agency Accounts below.

The council maintains 145 borough owned equipped play areas and inspects 50 parish play areas.

The budget also covers the support of voluntary conservation groups who manage council owned sites across the borough.

Capital charges relate to depreciation and other capital works in respect of improvements to parks, open spaces, allotments and play areas.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PLANNING DEVELOPMENT</u>			
	Non-Staff Costs			
(1,097.9)	Planning Applications	158.4	(1,269.5)	(1,111.1)
(1,097.9)	Total Direct Costs (Non-Staff)	158.4	(1,269.5)	(1,111.1)
	Business Unit Recharges			
8.3	Borough Development	8.0		8.0
2,320.1	Borough Services	2,339.5		2,339.5
324.0	Finance and Resources	327.0		327.0
2,652.4	Total Business Unit Recharges	2,674.5	0.0	2,674.5
1,554.5	TOTAL COST OF PLANNING DEVELOPMENT	2,832.9	(1,269.5)	1,563.4

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Planning and Infrastructure

PLANNING DEVELOPMENT

The Planning Development Service undertakes a range of activities including:

- The processing of planning applications as well as the provision of pre-application advice and consideration of detailed matters in relation to planning application conditions.
- Investigation of alleged breaches of planning control and ensuring that development is carried out in accordance with approved plans, conditions or that there have been no breaches of planning legislation.

Planning applications are determined within the context of national and local policies.

Performance on timescales for determining planning applications is maintained through regular monitoring.

The work of the Planning Development Service also includes the negotiation of Developer Contributions which helps to secure the provision of infrastructure to support new development or mitigate the impacts of development and therefore makes a significant contribution to the quality of life of new and existing residents.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PLANNING POLICY</u>			
	Non-Staff Costs			
1.0	Community Planning	1.2		1.2
6.1	Grants	5.2		5.2
111.2	Planning Policy and Guidance	114.1	(0.2)	113.9
118.3	Total Direct Costs (Non-Staff)	120.5	(0.2)	120.3
	Business Unit Recharges			
96.5	Borough Development	138.3		138.3
545.9	Borough Services	560.8		560.8
66.0	Finance and Resources	27.0		27.0
708.4	Total Business Unit Recharges	726.1	0.0	726.1
826.7	TOTAL COST OF PLANNING POLICY	846.6	(0.2)	846.4

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

Head of Planning and Infrastructure

PLANNING POLICY

The main focus of the Planning Policy and Implementation Team is the preparation, adoption and implementation of planning policy through a range of policy documents including the Local Plan. The Local Plan sets out the Council's policies on all aspects of development, including housing, employment and transport, and the protection and enhancement of the environment. The current Local Plan (2011-2029) was adopted in May 2016 and the current focus is upon producing Supplementary Planning Documents to ensure the timely and suitable delivery of the Plan. The team also oversees and guides neighbourhood planning activity in the Borough and this has become a key element of the team's work. Two neighbourhood plans were 'made' in 2016 and now form part of the development plan for the area.

The regular monitoring of policies is also required. This includes monitoring the level of housing that has been built within the borough, including affordable housing. This information is used to ensure that the policies of the plan are delivering the expected outcomes.

There will be continuing involvement in monitoring and reviewing plans and strategies prepared by other authorities and agencies, together with government guidance, to highlight and comment on matters affecting, or that are of interest to, the borough.

In addition, more detailed guidance is provided through planning policy and urban design advice to the Planning and Development Service and developers to support the implementation of the council's policies. This includes the preparation and review of the Infrastructure Delivery Plan, which identifies key infrastructure needs for the borough and the Community Infrastructure Levy (CIL) charging schedule. This team is responsible for the introduction of CIL, and is working closely with other teams including Planning Development, Finance and IT to establish processes to administer and spend CIL.

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>TRANSPORTATION PLANNING, POLICY AND STRATEGY</u>			
	Non-Staff Costs			
4.6	Transport Planning Policy and Strategy	1.0		1.0
4.6	Total Direct Costs (Non-Staff)	1.0	0.0	1.0
	Business Unit Recharges			
117.4	Borough Services	120.7		120.7
13.3	Finance and Resources	10.1		10.1
130.7	Total Business Unit Recharges	130.8	0.0	130.8
1.5	Total Charges for Capital	1.5		1.5
136.8	TOTAL COST OF TRANSPORTATION PLANNING, POLICY AND STRATEGY	133.3	0.0	133.3

PLANNING AND INFRASTRUCTURE

DETAILED BUDGET

Responsible Officer

TRANSPORTATION PLANNING, POLICY AND STRATEGY Head of Planning and Infrastructure

Longer term transport planning is being undertaken in partnership with Hampshire County Council on the major transport proposals. Work is also on-going with both Hampshire County Council in pursuing delivery of strategic highway improvements, including the A30 and A33, with the submission of further funding bids to support other schemes as opportunities arise.

The Council's Travel Plan is prepared and updated by this part of the Council, with implementation undertaken in conjunction with the Human Resources Team.

Capital charges represent expenditure in respect of the premises occupied by Shopmobility.

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PROPERTY AND DEVELOPMENT
PORTFOLIO SUMMARY BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
85.8	DCLG MANYDOWN	19.6
(67.7)	OTHER COUNCIL PROPERTY	(73.0)
<hr/>		
18.1	TOTAL PROPERTY AND DEVELOPMENT	(53.4)

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
20.0	Premises	18.0
0.3	Supplies and Services	0.3
146.0	Support Services	79.0
<hr/>		
166.3	TOTAL EXPENDITURE	97.3
<hr/>		
(148.2)	Income	(150.7)
<hr/>		
18.1	TOTAL PROPERTY AND DEVELOPMENT	(53.4)

PROPERTY AND DEVELOPMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>DCLG MANYDOWN</u>			
	Business Unit Recharges			
62.3	Borough Development	0.0		0.0
0.0	Borough Services	0.4		0.4
23.5	Finance and Resources	19.2		19.2
85.8	Total Business Unit Recharges	19.6	0.0	19.6
85.8	TOTAL COST OF DCLG MANYDOWN	19.6	0.0	19.6

PROPERTY AND DEVELOPMENT

DETAILED BUDGET

Responsible Officer

Project Director (Manydown)

DCLG MANYDOWN

This account will be used to control the spend of any Department of Communities and Local Government (DCLG) funding, if awarded in 2017/18. It is likely that we will bid to DCLG for more money in 2017/18 but this will probably not be until June/July onwards and as things stand we are unlikely to get more money than was received in the 2016/17 financial year.

PROPERTY AND DEVELOPMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>OTHER COUNCIL PROPERTY</u>			
	Non-Staff Costs			
(127.8)	Attwood Close	18.4	(150.7)	(132.3)
(127.8)	Total Direct Costs (Non-Staff)	18.4	(150.7)	(132.3)
	Business Unit Recharges			
0.8	Borough Services	0.8		0.8
59.3	Finance and Resources	58.5		58.5
60.1	Total Business Unit Recharges	59.3	0.0	59.3
(67.7)	TOTAL COST OF OTHER COUNCIL PROPERTY	77.7	(150.7)	(73.0)

PROPERTY AND DEVELOPMENT

DETAILED BUDGET

Responsible Officer

Property Services Manager

OTHER COUNCIL PROPERTY

The council owns the freehold interest in the Mobile Home Park at Attwood Close. The site comprises of 67 plots of land which have been let on tenancies, protected by Mobile Home legislation, to the individuals who have provided the mobile homes thereon.

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REGULATORY SERVICES AND THE ENVIRONMENT

PORTFOLIO SUMMARY BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SERVICE AREAS</u>	
224.5	CEMETERIES	182.9
2,180.3	DEMOCRATIC REPRESENTATION AND MANAGEMENT	2,156.0
725.4	ELECTIONS	619.4
154.3	ENVIRONMENTAL HEALTH LICENSING	169.9
134.0	ENVIRONMENTAL INITIATIVES	152.1
394.5	ENVIRONMENTAL PROTECTION	343.1
265.7	FOOD SAFETY	265.0
2,477.5	HOUSEHOLD RESIDUAL WASTE	2,522.4
62.0	PEST CONTROL	54.5
9.8	PRIVATE HIRE AND HACKNEY CARRIAGES	9.4
110.4	PUBLIC HEALTH	109.8
1,204.4	KERBSIDE RECYCLING AND BRING BANK SITES	1,209.6
2,036.2	STREET CLEANSING	2,074.8
121.1	SUSTAINABLE DEVELOPMENT STRATEGIES	133.0
12.1	TREES AND FORESTRY POLICY	8.9
10,112.2	TOTAL REGULATORY SERVICES AND THE ENVIRONMENT	10,010.8
Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>SUBJECTIVE ANALYSIS</u>	
612.3	Employees	613.7
65.1	Premises	57.8
30.4	Transport	29.8
1,236.5	Supplies and Services	1,230.5
3,571.5	Contracted Services	3,626.5
5,902.9	Support Services	5,996.9
134.9	Capital Charges	68.4
11,553.6	TOTAL EXPENDITURE	11,623.6
(1,441.4)	Income	(1,612.8)
10,112.2	TOTAL REGULATORY SERVICES AND THE ENVIRONMENT	10,010.8

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>CEMETERIES</u>			
	Non-Staff Costs			
(123.5)	Cemeteries	28.9	(174.5)	(145.6)
18.9	Closed Churchyards	19.2		19.2
3.5	Public Burials	8.9	(5.4)	3.5
2.0	Rural Churchyard Grants	0.0		0.0
6.3	South View Cemetery	4.8		4.8
47.7	Worting Road Cemetery	48.7		48.7
(45.1)	Total Direct Costs (Non-Staff)	110.5	(179.9)	(69.4)
	Business Unit Recharges			
216.7	Borough Services	212.2		212.2
48.8	Finance and Resources	35.9		35.9
265.5	Total Business Unit Recharges	248.1	0.0	248.1
4.1	Total Charges for Capital	4.2		4.2
224.5	TOTAL COST OF CEMETERIES	362.8	(179.9)	182.9

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

CEMETERIES

The costs of maintaining the cemeteries at Worting Road and South View, along with eight closed local churchyards are met under this heading. This includes grounds maintenance, restoration and maintenance of the fabric of these sites. Also included are the management costs associated with the administration and burial services for the internments at Worting Road Cemetery.

Under the Public Health (Control of Disease) Act 1984 the council is under a duty to make funeral arrangements for those who die without anybody willing or able to make the arrangements. Wherever possible the council will seek to recover the costs involved from the person's estate.

Many local churchyards, as well as South View Cemetery are managed in partnership with local community groups.

Capital charges represents depreciation in respect of the chapel building and cemetery lodge at Worting Road Cemetery.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17 £'000	Budget 2017/18		Net Cost / (Income) £'000
	Expenditure £'000	Income £'000	
<u>DEMOCRATIC REPRESENTATION AND MANAGEMENT</u>			
Non-Staff Costs			
76.5	Mayoral Expenses and Events	72.5	72.5
1,086.4	Members' Costs	1,047.3	1,047.3
1,162.9	Total Direct Costs (Non-Staff)	1,119.8	0.0
Business Unit Recharges			
83.8	Borough Development	77.8	77.8
175.8	Borough Services	176.9	176.9
757.8	Finance and Resources	781.5	781.5
1,017.4	Total Business Unit Recharges	1,036.2	0.0
2,180.3	TOTAL COST OF DEMOCRATIC REPRESENTATION AND MANAGEMENT	2,156.0	0.0

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

DEMOCRATIC REPRESENTATION AND MANAGEMENT

Head of Law and Governance

Democratic Representation and Management includes all aspects of Members' activities in that capacity, including corporate, programme and service policy making and more general activities relating to governance and the representation of local interests.

Democratic Representation and Management costs include all Members' allowances and expenses, including telephone calls, postage, equipment costs, hospitality, accommodation costs, training, conference fees, etc. incurred when undertaking activities on behalf of the authority, as local representatives or to represent local interests.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18		Net Cost / (Income) £'000
		Expenditure £'000	Income £'000	
<u>ELECTIONS</u>				
Non-Staff Costs				
151.0	Conducting Elections	6.9		6.9
232.0	Electoral Registration	213.5	(1.7)	211.8
383.0	Total Direct Costs (Non-Staff)	220.4	(1.7)	218.7
Business Unit Recharges				
10.3	Borough Development	10.0		10.0
21.6	Borough Services	41.2		41.2
310.5	Finance and Resources	349.5		349.5
342.4	Total Business Unit Recharges	400.7	0.0	400.7
725.4	TOTAL COST OF ELECTIONS	621.1	(1.7)	619.4

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Law and Governance

ELECTIONS

This budget covers the cost of running borough council elections and maintaining the rolling electoral register. Borough Councillors are elected for 4 years: there are elections almost every year as a third of the council comes up for election each year (except in the year when there is a County Council Election, as is the case in 2017). During 2014/15 a major new statutory registration process was implemented which fundamentally changed the way the electoral register is compiled. It is now the responsibility of individuals to register rather than households, as at 1 December 2016 94.7% of eligible residents had registered.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>ENVIRONMENTAL HEALTH LICENSING</u>				
Non-Staff Costs				
(10.4)	Animal Establishments	1.3	(12.0)	(10.7)
(11.3)	Betting and Gaming		(11.6)	(11.6)
(123.9)	Entertainments	1.2	(128.2)	(127.0)
2.1	Licensing	2.1		2.1
(2.0)	Special Treatments		(2.0)	(2.0)
(25.0)	Street Trading Consents		(25.7)	(25.7)
(170.5)	Total Direct Costs (Non-Staff)	4.6	(179.5)	(174.9)
Business Unit Recharges				
2.1	Borough Development	2.0		2.0
250.0	Borough Services	287.5		287.5
72.7	Finance and Resources	55.3		55.3
324.8	Total Business Unit Recharges	344.8	0.0	344.8
154.3	TOTAL COST OF ENVIRONMENTAL HEALTH LICENSING	349.4	(179.5)	169.9

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

ENVIRONMENTAL HEALTH LICENSING

The licensing service, in its public safety role, administers approximately 950 licences for premises and people under the Licensing Act 2003 and develops and implements policies to support the provision of licensable activities including sale and supply of alcohol, regulated entertainment and late night refreshments.

The service also develops and implements policies and administers over 130 licences/permits in relation to gambling premises and lotteries as well as over 300 licences in relation to animal welfare premises (such as kennels, catteries and riding schools), scrap metal dealers and street trading.

The licensing service also investigates complaints about these licenced trades. The council also provides a licensing service on behalf of Hart District Council details of which are provided in the Agency Accounts below.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>ENVIRONMENTAL INITIATIVES</u>				
Non-Staff Costs				
0.4	Environmental Improvements	0.4		0.4
25.1	Environmental Improvement Grants	25.4		25.4
25.5	Total Direct Costs (Non-Staff)	25.8	0.0	25.8
Business Unit Recharges				
6.2	Borough Development	6.0		6.0
65.0	Borough Services	70.1		70.1
9.3	Finance and Resources	6.2		6.2
80.5	Total Business Unit Recharges	82.3	0.0	82.3
28.0	Total Charges for Capital	44.0		44.0
134.0	TOTAL COST OF ENVIRONMENTAL INITIATIVES	152.1	0.0	152.1

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

ENVIRONMENTAL INITIATIVES

The services provided from this budget include:

- Environmental Improvements - Funding towards the Hampshire Biodiversity Information Centre; the Hampshire and Isle of Wight Wildlife Trust (for the Loddon and Eversley Heritage Area project and the Enborne Living Landscapes project); and the North Wessex Downs AONB Partnership; all in pursuance of the aims of Living Landscapes (the Landscape & Biodiversity Strategy for the Borough).
- The commissioning and project management of environmental renewal schemes.
- Involvement in initiatives such as Living Landscapes and the Green Infrastructure Strategy.
- The administration of grants aimed at achieving improvements in the urban and rural environment in partnership with the local community and environmental groups.

Capital charges are in respect of expenditure on CHEF grants.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>ENVIRONMENTAL PROTECTION</u>			
	Non-Staff Costs			
12.4	Environmental Protection	26.0	(20.0)	6.0
12.4	Total Direct Costs (Non-Staff)	26.0	(20.0)	6.0
	Business Unit Recharges			
7.2	Borough Development	7.0		7.0
293.7	Borough Services	301.0		301.0
31.2	Finance and Resources	29.1		29.1
332.1	Total Business Unit Recharges	337.1	0.0	337.1
50.0	Total Charges for Capital	0.0		0.0
394.5	TOTAL COST OF ENVIRONMENTAL PROTECTION	363.1	(20.0)	343.1

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

ENVIRONMENTAL PROTECTION

The primary activities of the Environmental Health team are to:

- Investigate and take appropriate action to resolve approximately 1,000 noise nuisance complaints each year.
- Investigate and take appropriate action to resolve a further 300 other nuisance complaints, e.g. bonfires, odours from food businesses, accumulations of waste etc.
- Investigate public health type complaints e.g. filthy and verminous premises. Investigation associated with public health funerals.
- Carry out approximately 30 inspections of industrial processes (e.g. the crematorium, print works etc.) to ensure compliance with permit conditions which control emissions to air.
- Ensure that any land contamination is adequately remediated during the course of any new developments through the planning process. Approximately 50 contaminated land site investigation reports are reviewed each year.
- Implement the council's Contaminated Land Inspection Strategy to ensure that historic land contamination does not pose any significant risks to existing land uses.
- Take and analyse over 50 samples from private water supplies to ensure the water is safe to drink.
- Monitor local air quality and undertake yearly review to ensure national air quality standards are met.
- Consider the environmental implications (i.e. noise, contaminated land, odour and air quality) of approximately 500 planning consultations each year and where necessary recommend appropriate conditions and/or refusal.
- Investigate fly tipping and abandoned vehicles.
- Respond to approximately 50 premises licence applications (for pubs, clubs etc.) to ensure regulated entertainment does not cause nuisance to nearby residents.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>FOOD SAFETY</u>			
	Non-Staff Costs			
(7.0)	Food Safety	1.7	(10.0)	(8.3)
(7.0)	Total Direct Costs (Non-Staff)	1.7	(10.0)	(8.3)
	Business Unit Recharges			
3.1	Borough Development	3.0		3.0
252.5	Borough Services	258.1		258.1
17.1	Finance and Resources	12.2		12.2
272.7	Total Business Unit Recharges	273.3	0.0	273.3
265.7	TOTAL COST OF FOOD SAFETY	275.0	(10.0)	265.0

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

FOOD SAFETY

This primarily involves programmed food hygiene and health and safety inspections and investigates complaints to ensure compliance with food safety and health and safety legislation. The service covers food safety enforcement for approximately 1,100 food businesses and health and safety enforcement in approximately 2,000 commercial premises in the borough.

As well as food hygiene and health and safety inspections, the service also responds to food hygiene complaints, health and safety complaints, accidents and infectious disease and food borne illness notifications.

Other service activities include: participating in the National Food Hygiene Rating Scheme; national health and safety campaigns; delivering food hygiene courses; collecting and analysing food samples and responding to national food hazard warnings.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>HOUSEHOLD RESIDUAL WASTE</u>			
	Non-Staff Costs			
(94.3)	Bulk Waste Collection	10.3	(128.0)	(117.7)
34.7	Garden Waste	303.5	(299.3)	4.2
2,185.4	Household Residual Waste	2,291.6	(13.6)	2,278.0
2,125.8	Total Direct Costs (Non-Staff)	2,605.4	(440.9)	2,164.5
	Business Unit Recharges			
4.2	Borough Development	4.0		4.0
246.9	Borough Services	295.8		295.8
50.5	Finance and Resources	41.0		41.0
301.6	Total Business Unit Recharges	340.8	0.0	340.8
50.1	Total Charges for Capital	17.1		17.1
2,477.5	TOTAL COST OF HOUSEHOLD RESIDUAL WASTE	2,963.3	(440.9)	2,522.4

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Technical Services and
Environmental Maintenance (shared post with
Hart)

HOUSEHOLD RESIDUAL WASTE

The council provides a weekly refuse collection service to over 72,000 households which equates to 1.872 million collections per annum, collecting approximately 43,000 tonnes of waste each year.

Household waste in the borough is delivered through a shared service with Hart District Council. This is managed by a joint client team based at Hart with Veolia Environmental Services (UK) undertaking all waste collections under a joint contract.

The Head of Technical Services at Hart reports directly to the corporate directors at both authorities on all aspects of the contract.

The service includes an optional green garden waste service which is delivered to approximately 10,000 households. Customers are charged £31.78 for a re-usable sack which is collected fortnightly.

A bulky waste collection service is provided by the council's in house team for large items that individuals are unable to take to the recycling centre themselves. This service is run in partnership with The Furniture Store which is a registered charity that collects and recycles white goods.

Capital charges represent expenditure in respect of waste collection bins purchased and depreciation charges for the waste transfer operation premises.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PEST CONTROL</u>			
	Non-Staff Costs			
1.2	Bees	1.2		1.2
10.5	Pest Control	10.6		10.6
10.0	Rodent Treatment	10.1		10.1
21.7	Total Direct Costs (Non-Staff)	21.9	0.0	21.9
	Business Unit Recharges			
28.0	Borough Services	23.3		23.3
12.3	Finance and Resources	9.3		9.3
40.3	Total Business Unit Recharges	32.6	0.0	32.6
62.0	TOTAL COST OF PEST CONTROL	54.5	0.0	54.5

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PEST CONTROL

The council provides a free rat treatment service from residential properties for all domestic customers aged 60 and over and to those in receipt of income support or housing benefit. The council has a private contractor to carry out this service. The council also carries out routine pest control treatments on council owned land.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PRIVATE HIRE AND HACKNEY CARRIAGES</u>			
	Non-Staff Costs			
(143.1)	Private Hire and Hackney Carriages	22.1	(168.9)	(146.8)
(143.1)	Total Direct Costs (Non-Staff)	22.1	(168.9)	(146.8)
	Business Unit Recharges			
2.1	Borough Development	2.0		2.0
125.0	Borough Services	130.4		130.4
25.8	Finance and Resources	23.8		23.8
152.9	Total Business Unit Recharges	156.2	0.0	156.2
9.8	TOTAL COST OF PRIVATE HIRE AND HACKNEY CARRIAGES	178.3	(168.9)	9.4

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

PRIVATE HIRE AND HACKNEY CARRIAGES

Head of Environmental Services

The licensing service administers, controls and enforces the licensing of drivers, vehicles and operators of private hire and hackney carriage and public transport services within the borough amounting to over 800 licence transactions in the last year and develops and implements policies to support this service.

The licensing service investigate complaints in relation to the taxi and private hire trade. The council also provides a licensing service on behalf of Hart District Council details of which are provided in the Agency Accounts below.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>PUBLIC HEALTH</u>			
	Non-Staff Costs			
30.6	Dog Control	35.5	(5.0)	30.5
30.6	Total Direct Costs (Non-Staff)	35.5	(5.0)	30.5
	Business Unit Recharges			
1.0	Borough Development	1.0		1.0
65.9	Borough Services	68.1		68.1
11.4	Finance and Resources	8.4		8.4
78.3	Total Business Unit Recharges	77.5	0.0	77.5
1.5	Total Charges for Capital	1.8		1.8
110.4	TOTAL COST OF PUBLIC HEALTH	114.8	(5.0)	109.8

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PUBLIC HEALTH

This service primarily relates to the seizure of stray dogs, kennelling and rehoming of unclaimed dogs. There is also an out of hours collection service. The dog warden also carries out dog fouling enforcement work and responds to dog welfare issues.

Capital charges represent depreciation charges in respect of the dog warden vehicle.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>KERBSIDE RECYCLING AND BRING BANK SITES</u>				
Non-Staff Costs				
1,023.1	Kerbside Recycling and Bring Banks	1,607.3	(572.5)	1,034.8
1,023.1	Total Direct Costs (Non-Staff)	1,607.3	(572.5)	1,034.8
Business Unit Recharges				
18.6	Borough Development	17.9		17.9
132.2	Borough Services	132.9		132.9
30.5	Finance and Resources	24.0		24.0
181.3	Total Business Unit Recharges	174.8	0.0	174.8
TOTAL COST OF KERBSIDE RECYCLING AND BRING BANK SITES				
1,204.4		1,782.1	(572.5)	1,209.6

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Technical Services and
Environmental Maintenance (shared post with
Hart)

KERBSIDE RECYCLING AND BRING BANK SITES

The council provides a fortnightly recycling and glass collection service to over 72,000 households which equates to 1.872 million collections per annum, collecting approximately 13,500 tonnes of recycling each year. The council currently recycles just over a quarter of this waste with a recycling rate of 27%.

The recycling service in the borough is delivered through a shared service with Hart District Council. This is managed by a joint client team based at Hart with Veolia Environmental Services (UK) undertaking all recycling collections under a joint contract.

The Head of Technical Services at Hart reports directly to the directors at both authorities on all aspects of the contract.

The council reviewed its bring banks throughout the borough and introduced banks for mixed plastics at 9 sites, increased the number of WEEE banks to 18 as well as increasing its textile banks to 133. As well as these we have 72 glass bank sites across the borough.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>STREET CLEANSING</u>				
Non-Staff Costs				
1.6	Abandoned Vehicle Collection	1.6		1.6
87.5	Parish Litter Grants	90.2		90.2
333.9	Street Cleansing	373.1	(34.3)	338.8
423.0	Total Direct Costs (Non-Staff)	464.9	(34.3)	430.6
Business Unit Recharges				
1,587.2	Borough Services	1,621.2		1,621.2
24.8	Finance and Resources	21.7		21.7
1,612.0	Total Business Unit Recharges	1,642.9	0.0	1,642.9
1.2	Total Charges for Capital	1.3		1.3
2,036.2	TOTAL COST OF STREET CLEANSING	2,109.1	(34.3)	2,074.8

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

STREET CLEANSING

This budget provides for all street cleansing operations within the borough.

Litter picking of verges, estates, open spaces and the town centre is carried out as scheduled work in order to meet standards of cleanliness contained within the Environmental Protection Act 1990 and Code of Practice for litter and refuse.

Litter picking / street cleaning operatives are supported by mechanical sweepers, graffiti removal teams, bulky household waste teams and mobile teams who clear fly tips.

The council also carries out a street cleansing service as a shared service on behalf of Hart District Council.

Further details are provided in the Agency Accounts provided below.

Capital charges represent depreciation charges in respect of depots where some street cleansing equipment is stored.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>SUSTAINABLE DEVELOPMENT STRATEGIES</u>			
	Non-Staff Costs			
24.0	Sustainability Initiatives	24.0		24.0
24.0	Total Direct Costs (Non-Staff)	24.0	0.0	24.0
	Business Unit Recharges			
0.0	Borough Development	13.2		13.2
87.6	Borough Services	89.5		89.5
9.5	Finance and Resources	6.3		6.3
97.1	Total Business Unit Recharges	109.0	0.0	109.0
121.1	TOTAL COST OF SUSTAINABLE DEVELOPMENT STRATEGIES	133.0	0.0	133.0

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

SUSTAINABLE DEVELOPMENT STRATEGIES

This budget supports initiatives to deliver the Climate Change Strategy including energy efficiency and generation schemes to reduce carbon emissions in council buildings, operations and across the borough.

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
<u>TREES AND FORESTRY POLICY</u>				
Non-Staff Costs				
(0.1)	Trees and Forestry Policy		(0.1)	(0.1)
(0.1)	Total Direct Costs (Non-Staff)	0.0	(0.1)	(0.1)
Business Unit Recharges				
2.1	Borough Development	2.0		2.0
5.2	Borough Services	5.3		5.3
4.9	Finance and Resources	1.7		1.7
12.2	Total Business Unit Recharges	9.0	0.0	9.0
TOTAL COST OF TREES AND FORESTRY				
12.1	POLICY	9.0	(0.1)	8.9

REGULATORY SERVICES AND THE ENVIRONMENT

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

TREES AND FORESTRY POLICY

This budget covers the production and implementation of non-statutory guidance related to trees and forestry, such as the council's tree policy and advisory leaflets.

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STRATEGIC BUDGETS TO BE RELEASED

SUMMARY BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>STRATEGIC BUDGETS TO BE RELEASED</u>		
255.0	TOWN CENTRE PROGRAMME	70.0
500.0	TRANSPORT STRATEGY	250.0
485.0	OTHER STRATEGIC PROJECTS	250.0
1,240.0	TOTAL STRATEGIC BUDGETS TO BE RELEASED	570.0

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SUBJECTIVE ANALYSIS</u>		
1,240.0	Supplies and Services	570.0
1,240.0	TOTAL EXPENDITURE	570.0
0.0	Income	0.0
1,240.0	TOTAL STRATEGIC BUDGETS TO BE RELEASED	570.0

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>TOWN CENTRE PROGRAMME</u>			
	Non-Staff Costs			
255.0	Town Centre Programme	70.0		70.0
255.0	Total Direct Costs (Non-Staff)	70.0	0.0	70.0
255.0	TOTAL COST OF TOWN CENTRE PROGRAMME	70.0	0.0	70.0

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

TOWN CENTRE PROGRAMME

The strategic budget is to cover funding for the creation of an enterprise hub in the town centre aimed at providing permanent enterprise support in the borough and fostering new business creation.

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>TRANSPORT STRATEGY</u>			
	Non-Staff Costs			
500.0	Transport Strategy	250.0		250.0
500.0	Total Direct Costs (Non-Staff)	250.0	0.0	250.0
500.0	TOTAL COST OF TRANSPORT STRATEGY	250.0	0.0	250.0

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Responsible Officer

Head of Planning and Infrastructure

TRANSPORT STRATEGY

Consultant and other costs for the preparation and development, including consultation, of a Transport Strategy for the Basingstoke area, including route feasibility work for the borough Cycling Strategy. The strategy will inform future transport infrastructure investment and assist in prioritisation of funding bids, as well as other areas of work in respect of transport policy. This work will be informed by the Communities and Local Government funded transport studies and will be supported by funding and resources from Hampshire County Council as Transport Authority. The findings of the strategy will assist in the future work associated with any review of the Local Plan.

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Budget 2016/17		Budget 2017/18		Net Cost / (Income)
		Expenditure	Income	
£'000		£'000	£'000	£'000
	<u>OTHER STRATEGIC PROJECTS</u>			
	Non-Staff Costs			
485.0	Other Strategic Projects	250.0		250.0
485.0	Total Direct Costs (Non-Staff)	250.0	0.0	250.0
485.0	TOTAL COST OF OTHER STRATEGIC PROJECTS	250.0	0.0	250.0

STRATEGIC BUDGETS TO BE RELEASED

DETAILED BUDGET

Responsible Officer

Project Director (Basing View and Commercial)

OTHER STRATEGIC PROJECTS

This Budget covers the other strategic projects within the strategic project reserve. They are:-

- Basing View Regeneration consultancy and advice fees.

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INVESTMENT PROPERTY TRADING ACCOUNT

BUDGET BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>INVESTMENT PROPERTY TRADING ACCOUNT</u>		
(11,713.0)	INDUSTRIAL AND COMMERCIAL DEVELOPMENT	(11,473.6)
(1,948.1)	THE MALLS	(1,476.9)
(504.0)	FESTIVAL PLACE	(506.2)
(179.8)	LEISURE PARK	(119.1)
484.8	BASING VIEW REGENERATION	631.0
1,155.7	MANYDOWN DEVELOPMENT	701.7
(78.0)	MANYDOWN OPERATIONAL	(34.2)
(12,782.4)	TOTAL INVESTMENT PROPERTY TRADING ACCOUNT	(12,277.3)

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SUBJECTIVE ANALYSIS</u>		
2,556.6	Premises	2,750.1
1,880.9	Supplies and Services	909.2
1,933.6	Support Services	2,587.1
6,371.1	TOTAL EXPENDITURE	6,246.4
(19,153.5)	Income	(18,523.7)
(12,782.4)	TOTAL INVESTMENT PROPERTY TRADING ACCOUNT	(12,277.3)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>INDUSTRIAL AND COMMERCIAL DEVELOPMENT</u>		
Non-Staff Costs		
739.9	Premises	717.6
220.5	Supplies and Services	448.1
0.3	Print Unit Recharge	0.0
960.7	Total Direct Costs (Non-Staff)	1,165.7
Business Unit Recharges		
4.6	Borough Services	4.3
846.9	Finance and Resources	892.4
851.5	Total Business Unit Recharges	896.7
(12,851.0)	Rent Income	(12,848.3)
(674.2)	Other Income	(687.7)
(11,713.0)	TOTAL COST OF INDUSTRIAL AND COMMERCIAL DEVELOPMENT	(11,473.6)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

INDUSTRIAL AND COMMERCIAL DEVELOPMENT

Property Services Manager

The council owns a large portfolio of industrial and commercial property. The majority of this is located within the Houndmills and Daneshill industrial areas and the Basing View and Viables office areas. It is, by area and unit number, mainly let on long ground leases for warehousing, industry and office purposes. In these areas the council also owns a number of warehouse, industrial, craft and office units, which it directly manages, within developments at Hassocks Business Centre, Beresford Centre, Wade Road Former Depot, and Viables Craft Centre.

In addition to these major land holdings, the council also owns a variety of individual properties throughout the borough. These are let on commercial terms directly to occupiers and include office buildings and retail units.

The rental income from the property portfolio is utilised to support the funding of council facilities and services, and it generates a significant proportion of the council's annual income.

The property portfolio is managed by the council's Property Services team who deal with all general estate management matters including new lettings, occupation renewals, lease restructures, rent reviews, landlord's consents, property maintenance, provision of landlord's services and rent collection. The team is supported in this work by other teams across the council and by use of external specialist advisers as appropriate.

The team continuously looks for opportunities to enhance the property portfolio and improve the council's returns from it.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18 £'000
<u>THE MALLS</u>		
Non-Staff Costs		
1,635.2	Premises	1,925.9
91.2	Supplies and Services	67.5
1.0	Print Unit Recharge	0.5
1,727.4	Total Direct Costs (Non-Staff)	1,993.9
Business Unit Recharges		
1.0	Borough Development	1.0
6.1	Borough Services	6.6
131.0	Finance and Resources	136.9
138.1	Total Business Unit Recharges	144.5
(2,212.1)	Rent Income	(1,952.7)
(1,601.5)	Other Income	(1,662.6)
(1,948.1)	TOTAL COST OF THE MALLS	(1,476.9)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Property Services Manager

THE MALLS

The Malls is owned 100% by the council.

It performs a key role in complimenting the retail offer provided by Festival Place and comprises 25 retail units and a 600 space car park. Major retailers represented include Sainsbury's, Wilko, WH Smith, Argos, Boots and Primark.

During 2015/16 the centre was on average 98% occupied (based on floor area) which compares favourably, both regionally and nationally.

The council's Property Services team leads on the management of The Malls, utilising specialist managing agents and letting agents as well as support from other teams within the council. The work includes agreeing new lettings, occupation renewals, rent reviews, providing landlord's services, maintenance work and overall asset management strategic support for the centre.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>FESTIVAL PLACE</u>		
Business Unit Recharges		
0.8	Borough Services	0.9
15.5	Finance and Resources	17.9
16.3	Total Business Unit Recharges	18.8
(500.0)	Rent Income	(500.0)
(20.3)	Other Income	(25.0)
(504.0)	TOTAL COST OF FESTIVAL PLACE	(506.2)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Property Services Manager

FESTIVAL PLACE

Festival Place is let on a long lease, under which the council receives a proportion of the net rental income.

It is the major shopping centre in Basingstoke and comprises approximately 165 shop units; a food court; multi-screen cinema; sports centre; bus station and a 3,000 space car park. Major retailers represented include including Marks and Spencer, Debenhams, NEXT and many other national multiple retailers.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>LEISURE PARK</u>		
Non-Staff Costs		
102.1	Premises	103.6
307.5	Supplies and Services	310.7
0.0	Print Unit Recharge	0.4
409.6	Total Direct Costs (Non-Staff)	414.7
Business Unit Recharges		
31.4	Borough Development	38.0
12.7	Borough Services	43.2
126.7	Finance and Resources	153.2
170.8	Total Business Unit Recharges	234.4
(324.1)	Rent Income	(326.6)
(436.1)	Other Income	(441.6)
(179.8)	TOTAL COST OF THE LEISURE PARK	(119.1)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Property Services Manager

LEISURE PARK

This budget covers the expenditure and income associated with the operation of the site.

The site's facilities includes iFly; a ten-pin bowling facility; the Aquadrome; an ice rink; a multi-screen cinema; a bingo facility; Milestones museum; a restaurant/hotel; fast-food outlets and an adjoining golf centre.

The council is currently in the progress of negotiating a long-term development agreement to assist in regenerating the site.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>BASING VIEW REGENERATION</u>		
Non-Staff Costs		
79.4	Premises	3.0
30.0	Supplies and Services	82.9
0.5	Print Unit Recharge	0.6
109.9	Total Direct Costs (Non-Staff)	86.5
Business Unit Recharges		
226.9	Borough Development	351.1
20.4	Borough Services	41.5
127.6	Finance and Resources	151.9
374.9	Total Business Unit Recharges	544.5
484.8	TOTAL COST OF BASING VIEW REGENERATION	631.0

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Project Director (Basing View and
Commercial)

BASING VIEW REGENERATION

This budget covers the marketing and promotion of Basing View including the funding of the marketing suite at 4 Loddon Parade. There is also an allowance to fund support in setting up a Business Improvement District for Basing View.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>MANYDOWN DEVELOPMENT</u>		
Non-Staff Costs		
0.2	Print Unit Recharge	0.9
1,231.7	Supplies and Services	0.0
1,231.9	Total Direct Costs (Non-Staff)	0.9
Business Unit Recharges		
282.7	Borough Development	700.8
11.6	Borough Services	0.0
84.5	Finance and Resources	0.0
378.8	Total Business Unit Recharges	700.8
(455.0)	Other Income	0.0
0.0	Rent Income	0.0
1,155.7	TOTAL COST OF MANYDOWN DEVELOPMENT	701.7

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Project Director (Manydown)

MANYDOWN DEVELOPMENT

This budget covers the cost of work to obtain planning permission and prepare for the delivery of this major development project. The main elements of the work programme which began 2014/15 and is due to complete in 2017/18 are as follows:

- **Planning Strategy:** identifying and implementing the most efficient strategy for achieving planning permission. This includes the submission of an Outline Planning Application and the potential for a Manydown Planning Inquiry (should the planning application get called-in or refused) as well as obtaining legal advice as appropriate. It also includes the costs for representation at a potential BDBC CIL examination and the initial preparation to begin to prepare Reserved Matters applications in conjunction with the appointed development partner;
- **Masterplan:** undertaking further detailed master planning work on the Manydown site in order to provide the necessary level of information to progress Reserved Matters planning applications and to begin to scope later phases;
- **Delivery/Financial Strategy:** implementing a strategy for delivering Manydown, including the establishment of Topco and Devco where both councils participate to govern the project. In addition, explore the potential for the council and/or Hampshire County Council to directly invest in the project, commonly termed as Investco.

This work programme has been agreed with Hampshire County Council which has committed to match the council's £2.68 million budget to make a total budget for the project of £5.36 million over the four year period.

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>MANYDOWN OPERATIONAL</u>	
	Business Unit Recharges	
0.0	Borough Development	13.2
1.2	Finance and Resources	31.8
1.2	Total Business Unit Recharges	45.0
(79.2)	Rent Income	(79.2)
(78.0)	TOTAL COST OF MANYDOWN OPERATIONAL	(34.2)

INVESTMENT PROPERTY TRADING ACCOUNT

DETAILED BUDGET

Responsible Officer

Head of Financial Services

MANYDOWN OPERATIONAL

This budget relates to the council's share of farm rental income from the site. It differentiates between the costs associated with the development of the site and the operational income.

BUSINESS UNIT HOLDING ACCOUNTS

BUDGET BY BUSINESS UNIT

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>BUSINESS UNIT DIRECT COSTS</u>		
176.7	CHIEF EXECUTIVE	183.4
2,805.5	BOROUGH DEVELOPMENT	3,615.6
12,288.2	BOROUGH SERVICES	12,618.8
9,609.7	FINANCE AND RESOURCES	9,494.3
24,880.1	TOTAL BUSINESS UNIT DIRECT COSTS	25,912.1
<u>SUBJECTIVE ANALYSIS</u>		
21,858.8	Employees	22,760.1
45.4	Premises	46.0
149.2	Transport	185.7
742.2	Supplies and Services	2,688.2
15.1	Contracted Services	15.0
1,033.3	IT Recharges	1,066.2
7.3	Print Unit Recharges	10.4
31.0	Corporate Copier Recharges	37.4
1,161.4	Council Premises Recharges	1,242.4
15.0	Capital Charges	15.1
0.0	Manydown Recharges	185.2
25,058.7	TOTAL EXPENDITURE	28,251.7
(43.1)	Income	(1,312.4)
(135.5)	Capital Salary Recharges	(842.0)
0.0	Manydown Recharges Income	(185.2)
24,880.1	TOTAL BUSINESS UNIT COSTS ALLOCATED TO SERVICES	25,912.1

BUSINESS UNIT HOLDING ACCOUNTS

BUDGETED STAFF NUMBERS BY BUSINESS UNIT

Budget 2016/17		Budget 2017/18
FTEs		FTEs
<u>NUMBER OF FULL TIME EQUIVALENT STAFF (includes temporary funded posts)</u>		
1.0	Chief Executive	1.0
54.9	Borough Development	67.1
317.8	Borough Services	320.7
200.0	Finance and Resources	190.5
<hr/>		
573.7	TOTAL BUSINESS UNIT FTE's	579.3

MAIN CHANGES IN STAFF NUMBERS	FTE's
Budgeted Staff Numbers 2016/17	573.7
Remove previous temporary posts	(7.0)
	<hr/> 566.7
Ongoing Changes	
Strategy Savings	(1.0)
Strategy Costs	1.0
Budget panel savings	(7.5)
Budget panel cost pressures	2.0
Funded changes	5.0
Other changes	(2.4)
	563.8
Time Limited Changes	
Budget panel cost pressures	3.0
Funded changes (Manydown)	12.3
Other funded changes	(1.2)
Other Changes	1.4
Budgeted Staff Numbers 2017/18	579.3

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>CHIEF EXECUTIVE</u>	
	EXPENDITURE	
167.4	Employees	170.1
0.7	Transport	4.2
3.7	Supplies and Services	1.9
1.9	IT Recharges	1.6
0.2	Print Unit Recharges	1.6
0.6	Corporate Copier Recharges	1.7
2.2	Council Premises Recharges	2.3
176.7	TOTAL EXPENDITURE	183.4
0.0	Income	0.0
176.7	NET DIRECT COSTS	183.4
105.9	Net Charges (to)/from Other Business Units	101.7
282.6	TOTAL COST OF CHIEF EXECUTIVE TO BE ALLOCATED	285.1

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

CHIEF EXECUTIVE

The Chief Executive is principal policy advisor to the council providing strategic leadership and working with members to set the vision and future direction of the authority. The Chief Executive, as Head of Paid Service, has overall management responsibility for all staff, ensuring that the council's resources are deployed and managed effectively. The Chief Executive works with the Strategic Leadership Team (SLT) to translate the council's policy aspirations and framework, agreed by members, into tangible delivery and outcomes. In addition, SLT leads and establishes the organisation's values and behaviours ensuring that the culture of the organisation is focussed on delivering key outcomes for residents and other stakeholders. SLT works closely with the Cabinet and all members to deliver the Council Plan priorities, which are:

- preparing for controlled and sustainable growth
- improving residents' quality of life
- supporting those who need it
- creating an organisation capable of delivering change”

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>BOROUGH DEVELOPMENT</u>		
EXPENDITURE		
2,554.0	Employees	3,239.1
31.6	Transport	68.1
73.6	Supplies and Services	1,958.1
73.6	IT Recharges	121.0
0.4	Print Unit Recharges	0.9
106.0	Council Premises Recharges	155.0
2.7	Corporate Copier Recharges	2.8
3.6	Capital Charges	3.1
0.0	Manydown Recharges	185.2
2,845.5	TOTAL EXPENDITURE	5,733.3
(40.0)	Income	(1,310.0)
0.0	Capital Salary Recharges	(750.0)
0.0	Manydown Recharges	(57.7)
2,805.5	NET DIRECT COSTS	3,615.6
345.6	Net Charges (to)/from Other Business Units	338.2
3,151.1	TOTAL COST OF BOROUGH DEVELOPMENT TO BE ALLOCATED	3,953.8

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

BOROUGH DEVELOPMENT

The Executive Director of Borough Development is part of the council's Strategic Leadership Team (SLT) whose role is to work with Members to translate the council's aspirations and priorities into tangible outcomes. This directorate is responsible for delivering the following key services:

- The Manydown development project
- Basing View regeneration
- The proposed Leisure Park redevelopment
- Community facilities and development
- Delivery of council events
- Economic development
- Community safety initiatives
- Health & wellbeing initiatives

Detailed information regarding these services can be found elsewhere within this plan.

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17 £'000		Budget 2017/18 £'000
<u>BOROUGH SERVICES</u>		
EXPENDITURE		
10,776.4	Employees	11,087.2
45.4	Premises	46.0
70.6	Transport	71.5
375.9	Supplies and Services	334.3
15.1	Contracted Services	15.0
478.4	IT Recharges	499.2
3.8	Print Unit Recharges	5.8
593.7	Council Premises Recharges	626.4
14.9	Corporate Copier Recharges	18.4
6.0	Capital Charges	7.0
12,380.2	TOTAL EXPENDITURE	12,710.8
(92.0)	Capital Salary Recharges	(92.0)
12,288.2	NET DIRECT COSTS	12,618.8
819.9	Net Charges (to)/from Other Business Units	876.4
13,108.1	TOTAL COST OF BOROUGH SERVICES TO BE ALLOCATED	13,495.2

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

BOROUGH SERVICES

The Executive Director of Borough Services is part of the council's Strategic Leadership Team (SLT) whose role is to work with Members to translate the council's aspirations and priorities into tangible outcomes. The teams in this directorate are responsible for the following key services:

- Grounds maintenance and street cleansing of council owned land and property
- Management of council car parking services
- Ensuring compliance with Environmental Health and Licensing legislation
- Management of the Councils housing services
- Providing a local land charges service
- Management and administration of Planning services
- Providing customer support services to our residents

A detailed explanation of Council services is provided elsewhere in this plan.

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>FINANCE AND RESOURCES</u>		
EXPENDITURE		
8,361.0	Employees	8,263.7
46.3	Transport	41.9
289.0	Supplies and Services	393.9
479.4	IT Recharges	444.4
2.9	Print Unit Recharges	2.1
12.8	Corporate Copier Recharges	14.5
459.5	Council Premises Recharges	458.7
5.4	Capital Charges	5.0
9,656.3	TOTAL EXPENDITURE	9,624.2
(3.1)	Income	(2.4)
(43.5)	Capital Salary Recharges	0.0
0.0	Manydown Recharges	(127.5)
9,609.7	NET DIRECT COSTS	9,494.3
(1,271.4)	Net Charges (to)/from Other Business Units	(1,316.3)
8,338.3	TOTAL COST OF FINANCE AND RESOURCES TO BE ALLOCATED	8,178.0

BUSINESS UNIT HOLDING ACCOUNTS

DETAILED BUDGET

FINANCE AND RESOURCES

The directorate brings together a range of key corporate functions which work collectively and consistently together to help the organisation plan ahead and achieve its objectives by offering clear intelligence, professional advice and effective internal controls. To do this, it works closely with the political and managerial leadership, other directorates and external partners from across the public, private, voluntary and community sectors.

Every member of the directorate is committed to going beyond for its customers, to ensure the council can deliver its ambitious plans for the borough and to make a real difference to the people, businesses and communities we serve.

Through our Financial Services and Property Services teams we provide effective planning and management of the council's financial and property resources to ensure appropriate stewardship, value for money and to assist delivery of council priorities. Effective budgetary control arrangements are in place so that overall the outturn of net expenditure each year remains within budget. Support and advice as well as analysis and appraisal is provided for priority corporate projects such as Basing View, Top of the Town, Promotion of Manydown, Supporting Housing Delivery.

Internal Audit is a key component of the council's governance assurance framework that provides an independent and objective opinion on the council's control environment whilst the counter fraud function oversees the Anti Fraud & Corruption Strategy.

IT services are responsible for the council's IT strategy, delivery of a robust and reliable infrastructure and effective delivery of a civic print service. Business units are supported to make best use of IT, with a specific focus on supporting the council's digital transformation programme.

Human Resources and Organisational Development provide advice and support to ensure that the council has the right people, in the right job, with the right skills and the right support. We achieve this through delivery of the council's People Strategy, which aims to ensure that we demonstrate excellent leadership and recognise the value of our employees by enabling a high performing, happy, motivated and highly skilled workforce. The service also ensures effective delivery of payroll services, facilities management and corporate health, safety and wellbeing.

Our Law and Governance service provide legal advice to Basingstoke and Deane Borough Council and Hart District Council ("the Councils"), to ensure robust governance and decision making. A range of statutory duties are provided including the role of Monitoring Officer, Democratic and Members' services, Electoral registration and election services, and Information Management. Procurement and contract management services ensure compliant, fair, open and transparent practices which secure best value outcomes.

The Policy and Performance teams support the development of council policy through provision and analysis of key information such as Census and deprivation data and other local statistics, as well as undertaking biennial market research with residents. The unit also coordinates work in support of council performance management monitoring and review, transformation and improvement support and project management and administers the Local Infrastructure Fund a capital grant scheme and Voluntary and Community Sector revenue grants.

The Executive Director of Finance and Resources as s151 officer has a statutory responsibilities for maintaining effective financial administration and the stewardship of resources. This involves ensuring strong financial management and effective financial controls are in place and the provision of strategic financial advice to the council.

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OTHER HOLDING ACCOUNTS

BUDGET BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>HOLDING ACCOUNTS</u>		
1,463.4	COUNCIL OFFICES	1,524.7
1,150.7	ICT HARDWARE AND SOFTWARE MAINTENANCE COSTS	1,159.6
99.2	PRINT AND CORPORATE COPIERS	108.2
998.8	VEHICLES	955.6
3,712.1	TOTAL HOLDING ACCOUNTS	3,748.1
<hr/>		
Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SUBJECTIVE ANALYSIS</u>		
980.7	Premises	1,064.1
607.3	Transport	591.8
1,183.4	Supplies and Services	1,200.8
1.5	Print Unit Recharge	4.0
276.2	Business Unit Recharges	288.7
809.1	Capital Charges	744.8
3,858.2	TOTAL EXPENDITURE	3,894.2
(146.1)	Income	(146.1)
3,712.1	TOTAL HOLDING ACCOUNTS	3,748.1

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>COUNCIL OFFICES</u>		
Non-Staff Costs		
980.7	Premises	1,064.1
1.5	Print Unit Recharge	4.0
277.6	Supplies and Services	226.7
1,259.8	Total Direct Costs (Non-Staff)	1,294.8
Business Unit Recharges		
0.8	Borough Services	0.9
275.4	Finance and Resources	287.8
276.2	Total Business Unit Recharges	288.7
67.5	Capital Charges	77.3
(140.1)	Income	(136.1)
1,463.4	TOTAL COST OF COUNCIL OFFICES TO BE ALLOCATED	1,524.7

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of HR and Organisational Development /
IT Manager

COUNCIL OFFICES

The majority of council staff are accommodated in the two campus buildings, Deanes and Parklands. These buildings also provide accommodation for the council's elected members, the civic function rooms and the committee rooms. The environmental care operations team is located at Wade Road and some of the council's industrial units at the Beresford Centre are used to provide additional storage and utility space.

This budget covers the costs of running these buildings (i.e. utilities, service contracts and maintenance).

The capital charges represent premises depreciation and expenditure on major improvement works for council office buildings.

The total cost of council offices is recharged, mainly to business units, as "Council Premises Recharges".

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>ICT HARDWARE AND SOFTWARE MAINTENANCE COSTS</u>		
Non-Staff Costs		
816.4	Supplies and Services	866.5
816.4	Total Direct Costs (Non-Staff)	866.5
334.3	Capital Charges	293.1
<hr/>		
1,150.7	TOTAL COST OF ICT HARDWARE AND SOFTWARE MAINTENANCE TO BE ALLOCATED	1,159.6

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Responsible Officer

ICT HARDWARE AND SOFTWARE MAINTENANCE COSTS IT Manager

The council's IT team supports over 550 users (including the council's members) across multiple sites (including home-working).

The council's investment in IT affects every service that the council provides and robust and reliable IT equipment provides the foundation which allows the day-to-day operation of the council's business.

IT expenditure includes networking and communications' equipment/software, Cyber Security, applications and servers, desktop equipment and corporate software.

Capital charges represent expenditure in respect of the IT equipment replacement programme (which includes server and other infrastructure improvements).

The total cost of IT hardware and software maintenance is recharged, mainly to business units, as "IT Recharges".

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>PRINT AND CORPORATE COPIERS</u>		
Non-Staff Costs		
77.5	Supplies and Services	95.7
77.5	Total Direct Costs (Non-Staff)	95.7
27.7	Capital Charges	22.5
(6.0)	Income	(10.0)
<hr/>		
99.2	TOTAL COST OF PRINT AND CORPORATE COPIERS TO BE ALLOCATED	108.2
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OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Responsible Officer

IT Manager

PRINT AND CORPORATE COPIERS

The council's in-house printing team provides professional document printing and copying services to the council and its partners. Around 1.2 million colour pages and 4 million black and white pages are produced during the year in various formats such as simple prints, posters, flyers, booklets, exhibition printing and technical mailings. The team also manages the council's paper purchases, the corporate printer and photocopier maintenance contracts and procures external printing services where these are required.

Capital charges represent expenditure in respect of replacing the corporate photocopiers and the print team's equipment.

The total cost of Print and Corporate Copiers is recharged, mainly to business units, as "Print Unit Recharges".

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>VEHICLES</u>	
	Non-Staff Costs	
607.3	Transport	591.8
11.9	Supplies and Services	11.9
619.2	Total Direct Costs (Non-Staff)	603.7
379.6	Capital Charges	351.9
998.8	TOTAL COST OF VEHICLES TO BE ALLOCATED	955.6

OTHER HOLDING ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

VEHICLES

This account includes the running costs of council owned vehicles and plant. Running costs include items such as fuel, servicing and parts. There are over 70 road registered vehicles which are used to deliver the grounds maintenance and street cleaning services in addition to a large number of small plant such as mowers and strimmers.

Capital charges relate to expenditure on the Operations Team vehicle replacement programme.

The total cost of the Vehicles Holding Account is recharged to services.

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AGENCY ACCOUNTS

BUDGET BY SERVICE AREA

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>AGENCY ACCOUNTS</u>		
0.0	BASINGSTOKE TOGETHER BID	0.0
0.0	ELECTIONS (NON-BOROUGH)	0.0
320.4	HIGHWAYS AGENCY ACCOUNT	386.2
49.2	PARKING AGENCY ACCOUNT	48.3
0.0	SHARED SERVICES HART - STREET CLEANSING	0.0
0.0	SHARED SERVICES HART - GROUNDS MAINTENANCE	0.0
0.0	SHARED SERVICES HART - LEGAL	0.0
0.0	SHARED SERVICES HART - ECONOMIC DEVELOPMENT	0.0
0.0	SHARED SERVICES HART - LICENSING	0.0
0.0	SHARED SERVICES HART - CUSTOMER SERVICES	0.0
0.0	SHARED SERVICES HART - TELEPHONY	0.0
0.0	SHARED SERVICES HART - INTERNAL AUDIT	0.0
369.6	TOTAL AGENCY ACCOUNTS	434.5
<hr/>		
Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SUBJECTIVE ANALYSIS</u>		
88.0	Premises	24.0
2.2	Transport	2.2
147.9	Supplies and Services	163.1
132.0	Contracted Services	195.5
2,394.6	Business Unit Recharges	2,288.4
251.8	Vehicle Holding Account Recharges	246.3
3,016.5	TOTAL EXPENDITURE	2,919.5
(2,646.9)	Income	(2,485.0)
369.6	TOTAL AGENCY ACCOUNTS	434.5

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>BASINGSTOKE TOGETHER BID</u>	
	Non-Staff Costs	
9.3	Supplies and Services	8.2
9.3	Total Direct Costs (Non-Staff)	8.2
	Business Unit Recharges	
16.3	Finance and Resources	6.3
16.3	Total Business Unit Recharges	6.3
(25.6)	Income	(14.5)
0.0	TOTAL COST OF BASINGSTOKE TOGETHER BID	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Financial Services

BASINGSTOKE TOGETHER BID

The Business Improvement District (BID) in the town exists to raise the profile of Basingstoke town centre and enhance the quality of its offer. It aims to give people a positive vision of Basingstoke and that it is a vibrant, exciting and desirable place to work, live and visit. The council is part of the BID and is also contracted to collect the BID levy and transfer it to the BID company.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
	<u>ELECTIONS (NON-BOROUGH)</u>	
	Non-Staff Costs	
13.2	Premises	24.0
67.3	Supplies and Services	102.0
63.2	Contracted Services	125.0
143.7	Total Direct Costs (Non-Staff)	251.0
(143.7)	Income	(251.0)
0.0	TOTAL COST OF ELECTIONS (NON-BOROUGH)	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Law and Governance

ELECTIONS (NON-BOROUGH)

The service is responsible for the planning, administration and delivery of Central, County and European elections. In 2017 Hampshire County elections will be held and all expenditure is recoverable from Hampshire Electoral Services.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>HIGHWAYS AGENCY ACCOUNT</u>		
Non-Staff Costs		
74.8	Premises	0.0
28.2	Supplies and Services	28.5
68.8	Contracted Services	70.5
171.8	Total Direct Costs (Non-Staff)	99.0
Business Unit Recharges		
768.7	Borough Services	729.7
15.9	Finance and Resources	16.1
784.6	Total Business Unit Recharges	745.8
64.8	Vehicle Holding Account Recharges	61.5
(700.8)	Income	(520.1)
320.4	TOTAL COST OF HIGHWAYS AGENCY ACCOUNT	386.2

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

HIGHWAYS AGENCY ACCOUNT

Head of Environmental Services

The council operates three agency agreements on behalf of Hampshire County Council: Traffic Management, Grass Cutting and Highways Development Control. The first two agreements are the responsibility of the Head of Environmental Services and the last agreement is the responsibility of the Head of Planning and Infrastructure.

Traffic Management - The county council reimburses part of the direct operational costs and all of the works within this budget, (including signing and marking of on-road parking restrictions) and also pays a contribution towards staffing and administrative costs.

Grass Cutting/Weed Control – In order that highway verges are cut to the same standard as the council's amenity grass and open space, the borough council funds additional cuts per year, over and above the county council's requirement of 4 cuts in both town and designated rural areas (covered by 30mph limits). The council is also funded by this agreement to undertake weed control on county owned land in Basingstoke.

Highways Development Control – The borough council exercises on behalf of the county council the county council's powers in relation to highways development control. This includes giving advice in respect of planning applications and entering into planning obligations on highway and transport matters in accordance with the terms of the agency agreement.

There has been a decrease in income from HCC as part of the agency agreement including tree works, development control and Traffic Management. The net cost of the Highways Agency function is charged to Highways Maintenance and Improvement.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>PARKING AGENCY ACCOUNT</u>		
Non-Staff Costs		
2.2	Transport	2.2
6.1	Supplies and Services	6.1
8.3	Total Direct Costs (Non-Staff)	8.3
Business Unit Recharges		
148.2	Borough Services	145.5
21.5	Finance and Resources	21.3
169.7	Total Business Unit Recharges	166.8
(128.8)	Income	(126.8)
49.2	TOTAL COST OF PARKING AGENCY ACCOUNT	48.3

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Environmental Services

PARKING AGENCY ACCOUNT

The council employs parking attendants who undertake both on-street and off-street parking enforcement across the whole borough (under the Traffic Management Act 2004). On-street enforcement is carried out under an agency agreement with Hampshire County Council as the Highway Authority.

The council administers and enforces 13 residents' on-street permit parking schemes.

The council undertakes parking enforcement to improve both highway and pedestrian safety; to ensure access for emergency services; to ensure motorists comply with the parking restrictions which are in force; and to prevent commuter/shopper use within residents' permit parking areas close to Basingstoke town centre.

The net cost of the parking agency function is charged to the Car Parking service.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - CUSTOMER SERVICES</u>		
Non-Staff Costs		
26.0	Supplies and Services	7.3
26.0	Total Direct Costs (Non-Staff)	7.3
Business Unit Recharges		
134.7	Borough Services	135.8
21.6	Finance and Resources	22.9
156.3	Total Business Unit Recharges	158.7
(182.3)	Income	(166.0)
0.0	TOTAL COST OF SHARED SERVICES HART - CUSTOMER SERVICES	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

SHARED SERVICES HART - CUSTOMER SERVICES

Customer Services Manager

The Customer Service Centre delivers a shared service for residents of Hart District Council, the service operates Monday to Tuesday 8:30am to 5pm and on Fridays from 8:30am to 4:30pm The service is delivered via telephone, email and web chat access channels. The services covered include household waste and recycling, bulk waste and taking payments for various services.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - ECONOMIC DEVELOPMENT</u>		
	Business Unit Recharges	
56.6	Borough Development	0.0
0.5	Finance and Resources	0.0
57.1	Total Business Unit Recharges	0.0
(57.1)	Income	0.0
0.0	TOTAL COST OF SHARED SERVICES HART - ECONOMIC DEVELOPMENT	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Borough Development and
Implementation

SHARED SERVICES HART - ECONOMIC DEVELOPMENT

The 3 year contract with Hart District Council to deliver economic development services has come to an end. No further budget is required.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - GROUNDS MAINTENANCE</u>		
Business Unit Recharges		
352.9	Borough Services	354.8
2.1	Finance and Resources	2.2
355.0	Total Business Unit Recharges	357.0
71.6	Vehicle and Plant Recharges	72.8
(426.6)	Income	(429.8)
0.0	TOTAL COST OF SHARED SERVICES HART - GROUNDS MAINTENANCE	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

SHARED SERVICES HART - GROUNDS MAINTENANCE

Head of Environmental Services

The council carries out maintenance of open spaces as a shared service on behalf of Hart District Council. This includes grass cutting and the maintenance of hedging, shrubs and other features.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - INTERNAL AUDIT</u>		
Business Unit Recharges		
24.5	Finance and Resources	30.4
24.5	Total Business Unit Recharges	30.4
(24.5)	Income	(30.4)
0.0	TOTAL COST OF SHARED SERVICES HART - INTERNAL AUDIT	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Internal Audit Manager

SHARED SERVICES HART - INTERNAL AUDIT

This budget relates to the operation of a shared audit service.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - LEGAL</u>		
Business Unit Recharges		
269.7	Finance and Resources	273.5
269.7	Total Business Unit Recharges	273.5
(269.7)	Income	(273.5)
0.0	TOTAL COST OF SHARED SERVICES HART - LEGAL	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

Head of Law and Governance

SHARED SERVICES HART - LEGAL

To provide legal advice to Hart District Council under a shared legal services agreement. The shared legal service will protect Hart District Council from challenge and protect and enhance all their resources.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - LICENSING</u>		
Business Unit Recharges		
132.7	Borough Services	117.3
11.1	Finance and Resources	8.9
143.8	Total Business Unit Recharges	126.2
(143.8)	Income	(126.2)
0.0	TOTAL COST OF SHARED SERVICES HART - LICENSING	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

SHARED SERVICES HART - LICENSING

Head of Environmental Services

To provide a licensing service for Hart District Council under a shared licensing services agreement. The shared service provides resilience to Hart District council, protects the public and enhances their resources.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - STREET CLEANSING</u>		
Business Unit Recharges		
406.8	Borough Services	412.6
7.8	Finance and Resources	8.1
414.6	Total Business Unit Recharges	420.7
115.4	Vehicle and Plant Recharges	112.0
(530.0)	Income	(532.7)
0.0	TOTAL COST OF SHARED SERVICES HART - STREET CLEANSING	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

SHARED SERVICES HART - STREET CLEANSING

Head of Environmental Services

The council carries out mechanical and manual street cleaning as a delegated service for Hart District Council.

AGENCY ACCOUNTS

DETAILED BUDGET

Budget 2016/17		Budget 2017/18
£'000		£'000
<u>SHARED SERVICES HART - TELEPHONY</u>		
Non-Staff Costs		
11.0	Supplies and Services	11.0
11.0	Total Direct Costs (Non-Staff)	11.0
Business Unit Recharges		
3.0	Finance and Resources	3.0
3.0	Total Business Unit Recharges	3.0
(14.0)	Income	(14.0)
0.0	TOTAL COST OF SHARED SERVICES HART - TELEPHONY	0.0

AGENCY ACCOUNTS

DETAILED BUDGET

Responsible Officer

IT Manager

SHARED SERVICES HART - TELEPHONY

This budget relates to the operation of a shared telephony service.