





Strategic Plan for Sport and Recreation in Basingstoke and Deane to 2025

Draft Delivery Schedule November 2019 – March 2021

& Forward Plan 2021 – 2024

Completed	37%	20	
Ongoing	42%	23	
Long Term	21%	11	
Change to plan	0%	0	

Strategic Objective 1: Retain and maintain existing facilities that are highly valued by the community

Where do we want to be?	Indicators
For all facilities to be accessible and fit for purpose	% satisfaction with access to sport and recreation facilities - Active People Survey and Resident surveys- every 2 years Increase in % of facilities assessed as satisfactory condition – Facilities Audit - every 5 years
For all facilities to be well managed and sustainable with long terms plans for maintenance and lifecycle replacement	% of facility providers with asset management plans - annual update as part of Sports Plan Facility Assessments
For all facilities to be well used and promoted to actively encourage increased participation	% of facilities reporting sustained or increased participation annually - annual update as part of Sports Plan Facility Assessments
For the Sports Plan to be used as a key tool in community and neighbourhood plans as part of comprehensive local needs assessments	% of Community Plans identifying sport and recreation needs
For priorities to be identified and progress monitored in the Action Plan	% of priority schemes delivered in accordance with Action Plan

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	Monitoring
1.1	Complete the baseline assessment of condition of existing facilities using the Facility Assessment Template	BDBC – Community Services Unit	All Facility Providers – to submit information	Unit Service Plan Minutes provided by Parish / Town councils Minutes provided by Sports clubs / providers Evidence supplied from the LRNA (2015)	Annual updates – Ongoing updates of the Playing Pitch Strategy and the Built Facility Strategy	Potential needs not identified; data not available to support initiatives to retain and maintain local provision – Contributions lost due to lack of evidence/justification	Site Assessments by facilities monitoring planning officer complete Individual LRNA site audits complete
1.2	Include Sport and Recreation needs in rural and urban community plans	Local Community Planning Groups	BDBC – Community Services Unit Neighbourhood Plans Open spaces team	Minutes provided by Parish / Town councils Unit Service Plan Identified Needs List	Ongoing as plans are produced	Potential needs not identified; lack of evidence to support local initiatives; lack of evidence for S106 and CIL contributions and other funding streams	A large number of neighbourhood plans completed in preparation for CIL. Sport and Rec included in public consultation

1.3	Assess satisfaction with sport and recreation facilities through resident satisfaction surveys	BDBC – Policy Hub Sport England	BDBC to commission survey	Unit Service Plan	Released 2017/18	Feedback unavailable to help inform decision making	Awaiting current survey results and change in SE format
1.4	Refresh asset management plans and identify service / funding implications for all key facilities	Relevant facility providers	Facility providers and facility managers	Facility provider service plans / core funding agreements	By March 2020	Lack of forward planning for major items of replacement / refurbishment may lead to facility closures and loss of services	Consultation with Property services
1.5	To identify funding streams for pavilion investment / disposal strategy for all council owned pavilions (link to action 3.3 – review of playing pitches)	BDBC – Resources Unit	BDBC – Community Services Unit	Relevant Unit Service Plans	By March 2020	Investment in facilities is not directed to facilities that are well used and meet local needs	No strategy developed. Community asset transfer options being investigated Potential CIL opportunity
1.6	Explore options for potential Asset transfer of Winklebury Stadium to Hants FA	BDBC – Community Services Unit	Hants FA	Unit Service Plan Hants FA Business Plan	By July 2019	Managements arrangements to not meet the needs of customers, BDBC and Hants FA	Put on hold for parklife proposal Business case/public consultation drafted by HFA
1.7	Develop a funding strategy to meet the asset management needs identified at Basingstoke Sports Centre between 2015-2025	Basingstoke and District Sports Trust	Basingstoke and District Sports Trust	Basingstoke & District Sport Trust Service Plan; Core Funding Agreement	By August 2020	Lack of forward planning to secure long term funding for essential works at the sports centre	On hold due to Village hotels and Leisure park proposal
1.8	Establish Fields in Trust sites and	BDBC – Community	BDBC- Resources Unit	Relevant Unit Service Plans	December 2020	Risk that opportunities to secure Playing Fields under	

	governance / protection arrangements	Services Unit		Fields in Trust website		the scheme are not realised	
1.9	Maintain current level of swimming pool provision across Basingstoke	BDBC – Relevant facility providers	All Facility Providers	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents	Leisure Park and Village hotels Cranbourne Proposal S106 identified in BFS
1.10	Ensure that the per capita pool supply does not fall below 11.53m2 of water space per 1,000 of the population	BDBC	All Facility Providers	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents	Proposal for Manydown phase 2
1.11	Develop a strategy to ensure future supply of swimming provision in the borough.	BDBC	All Facility Providers Basingstoke and District Sports Trust QMC	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents	As above
1.12	Maintain the existing provision of health and fitness station supply at all Serco / Community Leisure Trust run centres and ensure affordable community access to these facilities	BDBC – Relevant facility providers	Basingstoke and District Sports Trust Serco Sports Trust	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents – Lack of competition could increase the cost to residents	Village Hotels/Leisure Park development/Tadley health and fitness/Manydown phase 2
1.13	Retain existing supply of outdoor bowls rinks in Basingstoke and support the clubs in both the urban and rural locations in	BDBC – Relevant facility providers – Parish/Town Councils	NGB	Evidence supplied from the LRNA (2015) – Playing Pitch Strategy		Potential lack of provision for Borough residents	Continue as is with commissioning grants Support new pavilion proposal for Russell Howard bowls club. Planning permission granted awaiting

	the borough.						funding strategy Update on BTCFC and HPBC
1.14	Retain number of indoor rinks at both facilities at Loddon Vale and Longmeadow.	BDBC – Relevant facility provider	NGB	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents throughout the winter leading to decline in participation	Options analysis by new river for relocation of Loddon Bowls club subject to Leisure Park proposal
1.15	Retain existing supply of squash courts in Basingstoke.	BDBC – Relevant facility providers	NGB	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)		Potential lack of provision for Borough residents	Support Basingstoke sport and social club project at Mays Bounty
1.16	Retain the existing supply of outdoor tennis courts in Basingstoke.	BDBC – Relevant facility providers – Town/Parish Councils	LTA	Evidence supplied from the LRNA (2015) –Playing Pitch Strategy		Potential lack of provision for Borough residents	New tennis court proposals for strategic sites

Strategic Objective 2: Improve the quality and capacity of facilities that are highly valued by the community

Where do we want to be?	Indicators
For there to be improved access to school sports facilities	% of schools with community access at evenings and weekends – Facilities Audit - every 5 years
For there to be improved access to informal recreation facilities such as cycling / walking routes, parks and open spaces	Number of additional informal recreation facilities created – audit of capital schemes
For there to be improved access for disabled users	Increase in % of facilities addressing needs of people with disabilities – Facilities Audit - every 5 years
For quality and capacity of existing facilities to be improved to meet growing demand generated from population growth and increased participation	% satisfaction with sport and recreation provision - Active People Survey every 2 years; resident survey Number of clubs / facilities satisfied that existing facilities meet club / participation needs
For the Sports Plan evidence base to be used to identify which facilities require improvement and need additional capacity to meet demand and use the Action Plan to ensure resources are allocated to meet this need	% of priority schemes identified and delivered over the life of the Plan

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	Monitoring
2.1	Achieve consensus on allocation of received S106 funds for sport and recreation purposes; work to be prioritised according to value of existing unallocated S106 funds in catchment areas: a) Popley/Rooksdown b) Bramley c) Overton d) Chineham e) Other sites	BDBC – Community Services Unit	Parish Councils, Ward Members, Community Sports Organisations All need to be willing to explore options and agree a schemes that have local support and are deliverable	Relevant Unit Service Plans		Impact of new development upon sports and recreation facilities is not mitigated.	Ward member consultation Open spaces consultation with Parish/town councils Neighbourhood plan findings

Action Plan Ref:	Actions	Lead	Who is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	Monitoring
2.2	<p>i) Carry out survey of use of indoor sports halls in the borough; ii) carry out survey among clubs to assess unmet demand for sports hall use; iii) work with providers and clubs to match availability with identified need.</p> <p>iv) Identify key strategic sites to develop indoor sports provision.</p> <p>v) Identify strategy for indoor sports provision to mitigate on going management cost implications</p>	BDBC – Community Services Unit	<p>Community Schools</p> <p>Community Sports Clubs</p> <p>Findings from the LRNA consultation (2015)</p>	Unit Service Plan	Ongoing	Lack of understanding of sports hall capacity and demands; opportunities to match club needs with available opportunities missed	<p>LRNA un met demand completed</p> <p>New standards set</p> <p>Meeting arranged for ongoing management arrangements</p> <p>Manydown strategic site</p>
2.3	Develop funding strategy for enhanced facilities for Basingstoke Rugby Club at Down Grange. To include replacement of main pitch with AGP surface.	Basingstoke Rugby Football club	<p>Sport England / RFU – as funding partners and rugby participation objectives</p> <p>BDBC – as Land owner, and planning authority and for participation objectives</p>	<p>BRFC Website</p> <p>RFU – meeting minutes of support for new club house</p>	<p>Completed funding strategy</p> <p>LIF bid for athletics</p> <p>ITT submitted for Hockey</p>	Lack of investment may lead to decrease in participation and the standard of facility to drop	<p>Planning approved</p> <p>Strategies allocated to individual projects</p>
2.4	Implement scheme to provide additional car parking facilities at Down Grange within approved council budgets	BDBC – Community Services Unit	Basingstoke Rugby Club (Links to 2.3 – outcome of consultation for improvements to BRFC)	Unit Service Plan and Capital programme	Delivered with overflow parking option monitored	Need for additional car parking not addressed; earlier implementation does not take account of BRFC scheme	Use of overflow implemented at Stratton park – on-going monitoring

2.5	Progress scheme to provide social facilities at Barlows Park Football Complex	Barlows Park Management Association	Tadley Calleva FC – primary user BDBC and BPET (landlords) West Berks - Planning authority	Barlows Park Management Association Business Plan	Lease arrangements to be signed	BPMA is unable to generate sufficient income to support running of the facilities	Proposal for AGP priority
2.6	Maintain the current level of sports hall provision across Basingstoke at a minimum. Ensure that the per capita sports hall supply does not fall below 3.74 badminton courts per 10,000 of the population	BDBC – Community Services Unit	Relevant facility providers Schools/HCC	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	On-going	Potential lack of provision for Borough residents	As point 2.2
2.7	Ensure that existing community use programmes on school sites are maintained.	BDBC – Relevant facility providers	Schools/HCC	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	Awaiting update on government direction for secondary schools	Displacement of current users on new venues would be required	Monitor Everest agreement
2.8	Protect and, where opportunities arise, increase community use of sports halls which are currently open for public use during the day.	BDBC – Relevant facility providers	Town/Parish Councils Local Clubs/Organisations Public Health	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	On-going	Provide better/more provision for borough residents	On-going
2.9	The council should continue to work with Basingstoke Sports Trust to ensure daytime community use is maintained and where possible improved at Basingstoke Sports Centre.	BDBC – Basingstoke and District Sports Trust	NGB Local Organisations	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	On-going	Potential lack of provision for Borough residents	Health programme funding provided until March 18

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	
2.10	Develop a funding strategy to deliver improvements to the Indoor Tennis Centre	BDBC – Community Services Unit	BDBC – Resources Unit Totally Tennis , LTA Collaborative approach to funding	LTA Facilities Strategy Relevant Unit Service Plans	New facility improvements with showers/showers/hutters/lighting	Tennis Centre continues to deliver poor customer experiences particularly for children and people with disabilities due to separation of courts from changing and reception facilities	As per the leisure contract extension/Leisure park development
2.11	Agree a plan for refurbishment of the Aquadrome, including replacement flumes, beyond expiry of the current contract in 2018	BDBC – Resources Unit	BDBC – Community Services Unit Community Leisure Trust - operator Service implications need to be assessed	Relevant Unit Service Plans	March 2017 – dependant on Leisure Park Outcome - Update	Investment decisions will not be available to inform procurements options and specification for management beyond current contract period	Leisure Park
2.12	Agree a plan for refurbishment of Tadley Swimming Pool, beyond expiry of the current contract in 2018	BDBC – Resources Unit	BDBC – Community Services Unit Community Leisure Trust - operator Service implications need to be assessed	Relevant Unit Service Plans	Complete with new Gym opening	Investment decisions will not be available to inform procurements options and specification for management beyond current contract period	New fitness facilities as part of contract extension

2.13	Deliver Mini golf feature at Basingstoke Golf Centre	Community Leisure Trust	Serco as per contract agreement	CLT 2011-2 business Plan	March 2017 – Landfill scheme potential	Increase of income against Trust business plan	Serco to deliver as part of the contract extension
2.14	Investigate potential hire agreement of pavilion at Russell Howard Park to Westside Community Centre as part of wider aim to improve netball provision (also link to Pavilion Strategy)	BDBC – Community Services Unit	Netball League England Netball	Unit Service Plan	Summer 2017 - Complete	Lack of long term management / investment plan for the netball facilities; condition of courts and pavilion deteriorate.	Complete – Successful £200k LIF application for improvements

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	Monitoring
2.15	Develop plans and funding strategy for a spectator stand at Down Grange Athletics Track	Basingstoke and Mid Hants Athletics Club	UKA – External funding BDBC – as landowner	Feasibility Study initiated by the Club	By Jan 2017 Spec to be confirmed	No prospect of a stand without feasibility and funding strategy in place	Dependant on available S106 funds after infrastructure improvements
2.16	Develop a business case and explore funding options for a second artificial pitch at Down Grange	Basingstoke Hockey Club	BDBC – as landowner England Hockey	Verbal commitment to date from Clubs/NGB	ITT submitted	No prospect of a second pitch without feasibility and funding strategy in place	Complete and part of a LIF application
2.17	Develop a strategy to enhance the quality of the current swimming pool provision	BDBC – Community Services Unit	Relevant facility providers	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	September 2019 – dependant on the Leisure Park outcome	Lack of quality provision could lead to a decrease in participation	Funds identified but individual projects not fully highlighted
2.18	Develop a strategy to increase capacity of current pools through investment into key sites	BDBC – Community Services Unit	Relevant facility providers	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	September 2019 – dependant on the Leisure Park outcome – Potential S106 & LIF funds	To ensure residents have better access to swimming provision and better quality of experience	Manydown phase 2/Village Hotels/Leisure Park
2.19	Identify potential funding streams for improvements into 3 key site: Aquadrome, Tadley and QMC	BDBC – Community Services Unit	Serco Facility Operators	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	September 2019 – dependant on the Leisure	Lack of investment could cause drop in participation with future on going cost implications	Leisure Park/BFS appendix

					Park outcome – Potential S106 & LIF funds		
2.20	Enhance the quality of the sports hall offer at school managed sites to match other sports hall provision in the borough and improve their viability and suitability for community use. Achieve and maintain a mean quality score of at least 4 out of 5 for all sites.	BDBC – Community Services Unit	HCC Schools	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	Awaiting update on government direction for secondary schools	Lack of quality provision could lead to a decrease in participation	Unable to establish Community Use agreement with HCC
2.21	Enhance the quality of the health and fitness offer at the Aquadrome. Achieve and maintain a mean quality score of at least 5 out of 5 for these sites in competition with the leading commercial gyms	BDBC – Community Services Unit	Leisure Park MAP	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	Dec 2018 – dependent on the Leisure Park outcome – Potential S106 & LIF funds	To ensure residents have better access to provision and better quality of experience. Residents could seek alternative provision as competition from commercial providers increases within the borough	Leisure Park
2.22	Enhance the provision of indoor studio space at the Aquadrome and group exercise opportunities including the re-configuration of the main gym space in line with changing market needs.	BDBC – Community Services Unit	Serco Facility Operators	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	Dec 2017 – dependent on the Leisure Park outcome – Potential S106 & LIF funds	To ensure residents have better access to provision and better quality of experience. Residents could seek alternative provision as competition from commercial providers increases	Leisure Park

						within the borough	
2.23	Support Basingstoke sports and social club and the Hurst school – refurbishment of the courts	Basingstoke and District Sports Trust The Hurst	BDBC HCC	Evidence supplied from the LRNA (2015) – Built Facility Strategy	Awaiting update on government direction for secondary schools	Lack of quality provision could lead to a decrease in participation	As mentioned previously
2.24	Make improvements to the tennis courts at the following sites to make them more attractive to clubs and community users: Totally Tennis Whitchurch Clubhouse Oakley Clubhouse the Green in Sherfield	BDBC – Relevant facility providers	Town/Parish Councils LTA	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015) – Playing Pitch Strategy	On-going Discuss Improvements	Lack of quality provision could lead to a decrease in participation	Some S106 funds identified. Seek Whitchurch Ward member support Overton complete TT – Leisure Park

Strategic Objective 3: Where there is evidence of need that cannot be met by existing provision, enable the development of new provision

development

Where do we want to be?	Indicators
For deficiencies in existing sport and recreation provision to be reduced by improving access to local facilities and community clusters of provision	Increase % of residents who have access to local recreation provision from 59% to 65% by 2025 Increase % of residents who have access to a cluster of facilities including an indoor sport hall / community hall and an indoor swimming pool from 90% to 95% by 2025
To have a long-term plan for providing new provision to maintain sport and recreation opportunities in line with the growth of the borough in the next 10-15 years embedded in the Local Development Framework and supporting policy documents	Number of schemes delivered through LDF process by 2025
For sufficient Sport and Recreation facilities to be provided in the planning stages of any new developments	% of S106 agreements securing on site sport and recreation provision or a developer contribution to local and / or strategic sport provision
For a long term plan to be in place to enhance facilities at the Leisure Park	Increase in resident satisfaction with the Leisure Park – resident survey

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	not
3.1	Develop and adopt quantity standards for sport and recreation provision through the LDF process	BDBC – Community Services Unit	BDBC – Policy Hub	Relevant Unit Service Plans	Ongoing	Standards not adopted, justification for seeking S106 contributions for new facilities not robust, developers appeal, contributions not secured	Local Plan adopted
3.2	Identify the sport and recreation provision required for sites brought forward for development and feed into the Infrastructure Delivery Plan	BDBC – Community Services Unit	BDBC – Policy Hub	Relevant Unit Service Plans	On-going	IDP does not set out proposed sports infrastructure for development sites, land and / or contributions for facilities not secured	Updated annually on the Council’s Infrastructure 123 list

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	
3.3	Review playing pitch provision / demand and develop a plan for future grass and artificial turf pitches Linked to Action 1.5 Pavilions investment / disposal strategy	BDBC – Community Services Unit	Football Development Council Hampshire FA Need to input participation trends and feedback from football clubs	Unit Service Plan Hampshire FA Football Development Plan Football Development Council Objectives	Annually	There is a lack of coordinated provision and investment, pitches become increasingly inefficient to maintain, quality and quantity of pitches do not meet local needs	Plan identified for strategic sites with the increase in AGP provision. Still need to produce match mapping analysis from FA
3.4	The Council should work towards a new standard of 3.87 badminton courts per 10,000 of the population	BDBC – Community Services Unit		Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	On-going	The deficit for indoor sports provision will continue to increase creating a lack of provision for the borough residents	Complete – BFS adopted
3.5	Present a strategy for improving Basingstoke Leisure Park to members for approval	BDBC – Resources Unit	BDBC – Community Services Unit and Policy Hub	Council Plan 2010-13 Relevant Unit Service Plans	Ongoing	Lack of strategic direction for the long term future of the Leisure Park; quality of facilities on the Leisure Park start to decline, no longer regarded as a regional destination	Leisure Park proposal on-going
3.6	New health and fitness offer at Tadley pool to extend the building – subject to a final business case.	BDBC – Community Services Unit	Serco	Evidence supplied from the LRNA (2015) – Built Facility Strategy (2015)	Jan 2018 Complete	Provision for local residents will decrease and have to travel increased distances for suitable provision	On-going

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	
3.7	New clubhouse at Howard Park with the focus on one main bowling club at that location.	BDBC – Bowls club	Westside community centre	Evidence supplied from the LRNA (2015) – Built Facility Strategy		Increased on-going revenue costs and repair/refurbish will not be economically viable	Planning submitted but reluctance from Thornycroft to combine
3.8	Promote provision of new way marked walks and cycle routes in the town area through Green Infra-structure and Transport policies	BDBC – Community Services Unit	BDBC – Policy Hub	Inclusion in GI Strategy and transport planning policies	Ongoing	Opportunity to significantly increase participation and improve wellbeing by providing better access to facilities and open spaces not met	Penwrod way mark route added

Strategic Objective 4: Drive up participation in sport and physical activity to increase the number and frequency of people taking part on a regular basis, ensuring there are choices that offer low cost options.

of people

Where do we want to be?	Indicators
For adult participation in physical activity to increase	Recorded % of people undertaking 1 x 30 minutes physical activity per week – target 1% increase year on year (2014/15 baseline = 43.4% Active People Survey)
For young peoples’ participation to increase year on year, with community clubs providing at least 2 hours a week of sports opportunities	Number of community clubs providing 2 hours of sport for young people (survey of sport clubs)
For participation in physical activity by people with disabilities and by people from minority groups to increase	Recorded % of people with disabilities and people from minority groups undertaking 1 x 30 minutes physical activity per week (Active People Survey)
For the scope of opportunities for older people to take part in sport to be extended	Feedback from Older Persons groups and facility providers
To achieve an increase in the number of high quality Clubmark accredited sports clubs	Number of accredited clubs in the borough registered with Sport England
For there to be a broad range of sport and recreation opportunities that meet the needs of local residents	Number of actions delivered over the life of the Strategic Plan for Sport and Recreation
For the range and promotion of low cost activity options to be increased	Reduction in the % of people who say cost is the main barrier to participation (Resident survey)

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	
4.1	Support clubs to promote membership, increase participation and achieve a legacy from activities linked to the Olympic and Paralympic Games	Basingstoke Get Active Group	Local Sports Council, Sports providers, community clubs	Basingstoke Get Active Action Plan	Ongoing	Targets to increase participation across the borough are not met	On-going

Action Plan Ref:	Actions	Lead	Who else is critical to deliver the action	Evidence of commitment to deliver	By when	Consequence of action not being delivered	
4.2	Undertake a comprehensive review of fees and charges for all council owned facilities to assess cost of provision vs income from charges and develop a policy on public subsidy to support participation	BDBC – Community Services Unit	BDBC – Resources Unit	Relevant Unit Service Plans	Jan 2017	True cost of council provision of sports facilities not known, subsidies not fairly applied to support participation objectives	Aim to achieve 205 cost recovery
4.3	Establish performance indicators to evidence the value of sport to individuals, communities and places	BDBC – Community Services Unit	Key sport and recreation providers	Unit Service Plan	Ongoing	Social and economic benefits of sports not evidenced and impact of services provided unknown	
4.4	Identify and promote potential external funding sources to support initiatives improving access and participation in sport	BDBC – Community Services Unit	Local Sports Council	Unit Service Plan	Ongoing	Opportunities to attract funding to support building schemes and participation projects are missed	Awaiting Sport England strategies
4.5	Commission training programmes for clubs to strengthen volunteer recruitment, retention and skills	BDBC – Community Services Unit	Local Sports Council	Unit Service Plan Local Sports Council Aims and Objectives	Annually	Clubs and volunteers feel unsupported and under valued, number of volunteers decline, skills and experience of voluntary groups decline	Sports development/coaching grants
4.6	Investigate development of a centre for martial arts clubs and other compatible indoor sports (particularly Table Tennis) through collaboration by relevant sports providers	Shin Gi Tai Martial Arts Academy; Overton & Basingstoke Tai Kwondo, Table Tennis League	BDBC – Community Services Unit – initial coordination of clubs Other clubs as relevant	Verbal commitment to meet and explore options	On-going Shin Gi Tai update	Clubs unable to respond to growing demand for Martial Arts activity and growth in Table Tennis	Potential for Manydown phase 2

4.7	Develop a clear procedure and criteria for the commissioning of sports services including future cost recovery rates	BDBC – Commissioning Unit	BDBC – Community Services Unit	Establishment of BDBC Commissioning Unit	On-going 2 years left on current programme	Lack of clarity relating to specification and outcomes for sports services procured by the council	??????
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**3 Year Forward Plan
2018 – 2021**

Proposed Activity	2021-22	2022-23	2023-24
Procure major works at Basingstoke Aquadrome	Planned Preventative Maintenance and asset replacement programmes to be commissioned and explore viability of reburb vs rebuild		
Procure major works at Tadley Swimming Pool			
Tender process for management of leisure facilities beyond April 2018	Explore options for Leisure Park redevelopment	Development of marketing brief, tender framework and service specification	Procurement process – invitation to tender; receipt and evaluation of tenders, preferred bidder, post tender negotiations
Potential new indoor multi-sport centre to meet population growth	No action	Develop a project plan for investigating options / feasibility	Progress in accordance with project plan
Facility audit to refresh Sports Plan baseline data (once every 5 years)	Annual review/updates of Playing Pitch Strategy and Built Facility Strategy. New LRNA due Oct 2020	Annual review/updates of Playing Pitch Strategy and Built Facility Strategy	Annual review/updates of Playing Pitch Strategy and Built Facility Strategy
Community access to school sport facilities	Establish government strategy for secondary schools	Develop scheme to support dual use on school sites	Trial pilot scheme within the Borough
Review provision of sport and recreation activities that engage older people	Consult with older people to seek views on the range of interests and abilities for physical activity in older age and assess how to plan provision to meet future needs.	Develop schemes and projects with providers to respond to the needs of older people – detail to be include in the Schedule	